



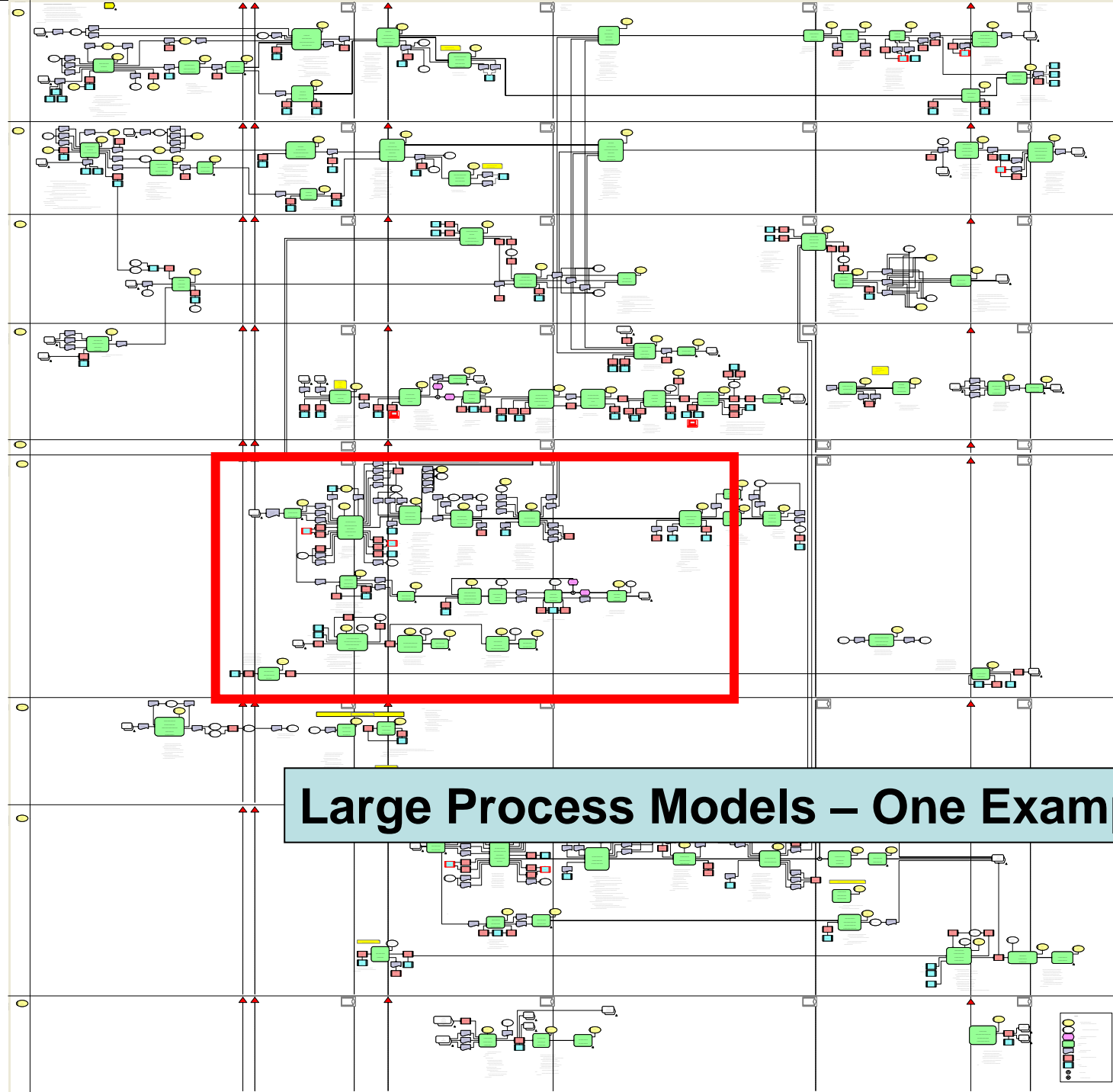
Visualizing Large Business Process Models

Challenges, Techniques, Applications

Prof. Dr. Manfred Reichert

Agenda

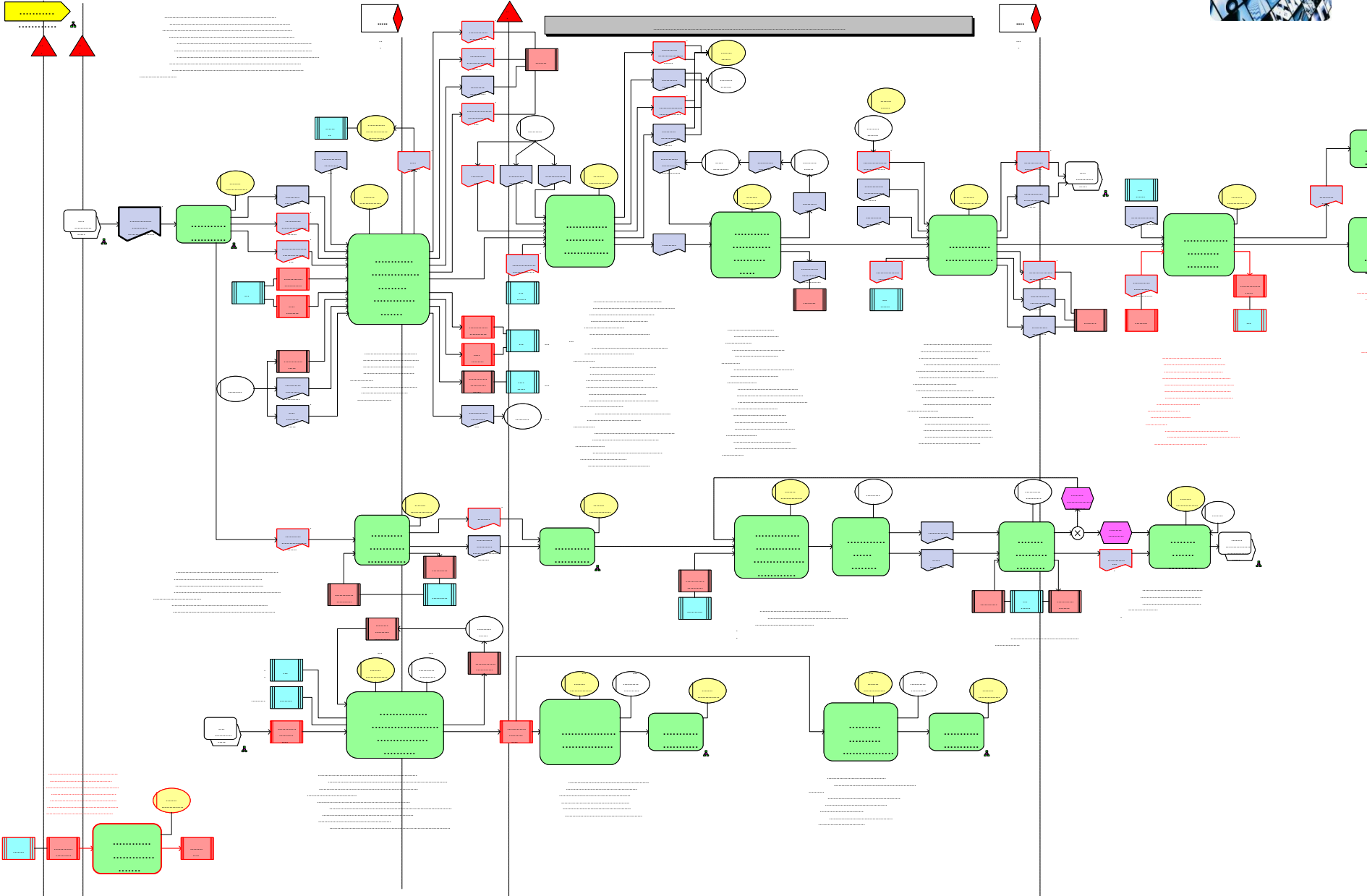
- ❑ Motivation
- ❑ Abstracting Process Models
- ❑ Adapting Visual Appearance
- ❑ Adapting Display Form
- ❑ Outlook
 - Navigating in Complex Business Processes
 - Updatable Process Model Abstractions
 - Gesture-based Interaction with Process Models



Large Process Models – One Example!



Motivation

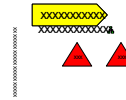


Motivation



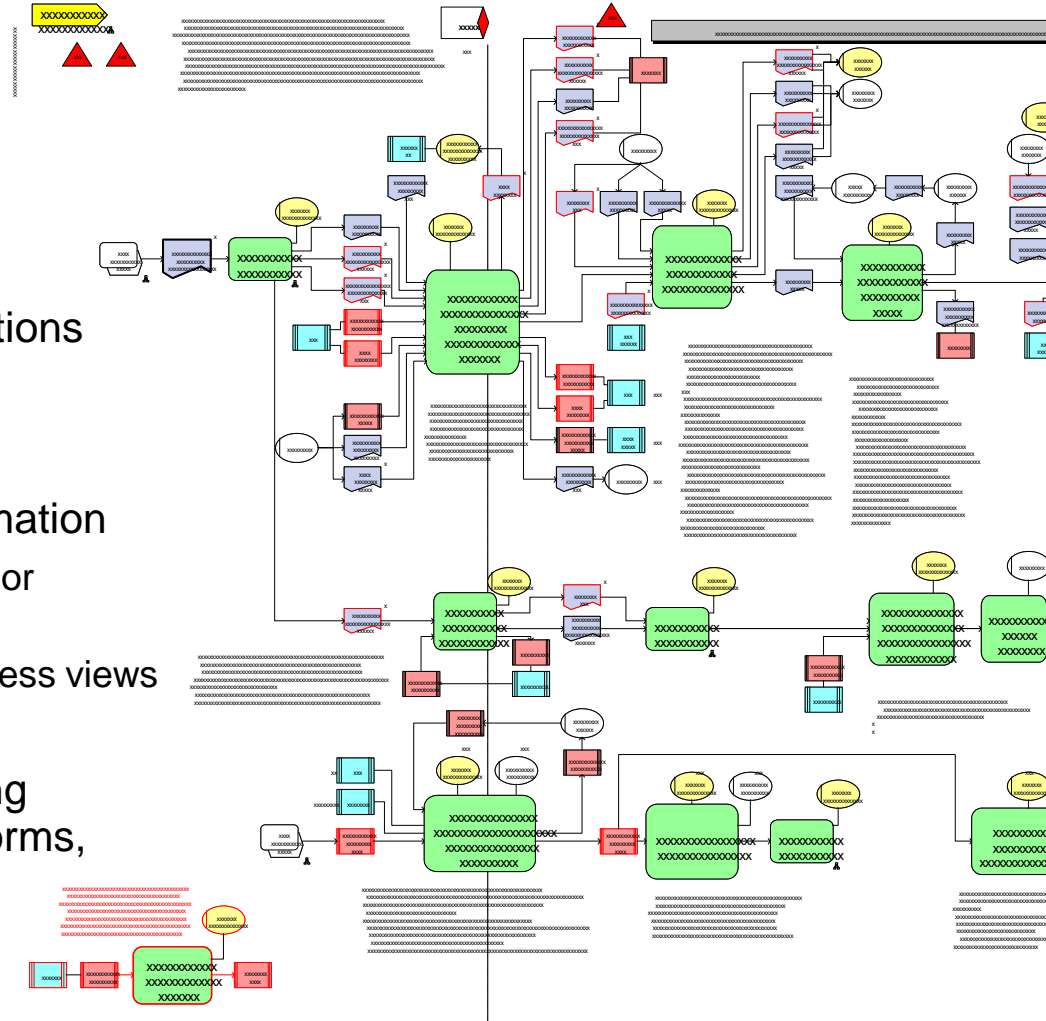
Problems of this process diagram:

- Too many symbols
- Too many different symbols
- ▶ Affects comprehensibility!

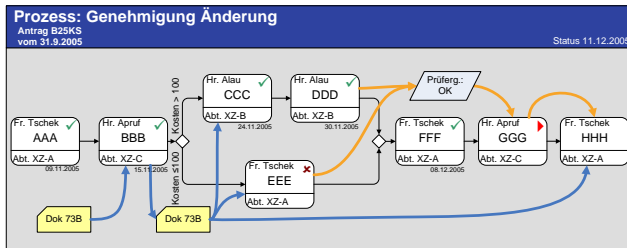


Challenges:

- Enable configurable process notations
 - form & color
 - displayed attributes
- Enable configurable level of information
 - Abstract from process information or eliminate unnecessary one
 - Derive role- / context-specific process views (i.e., process model abstractions)
- Enable different forms of displaying process models (e.g., diagrams, forms, trees)

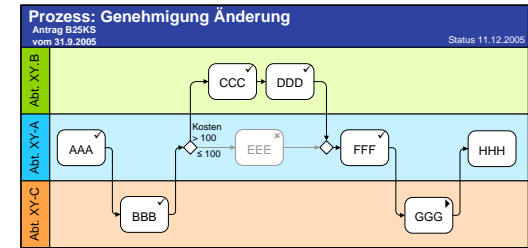


Process Visualization What is needed?

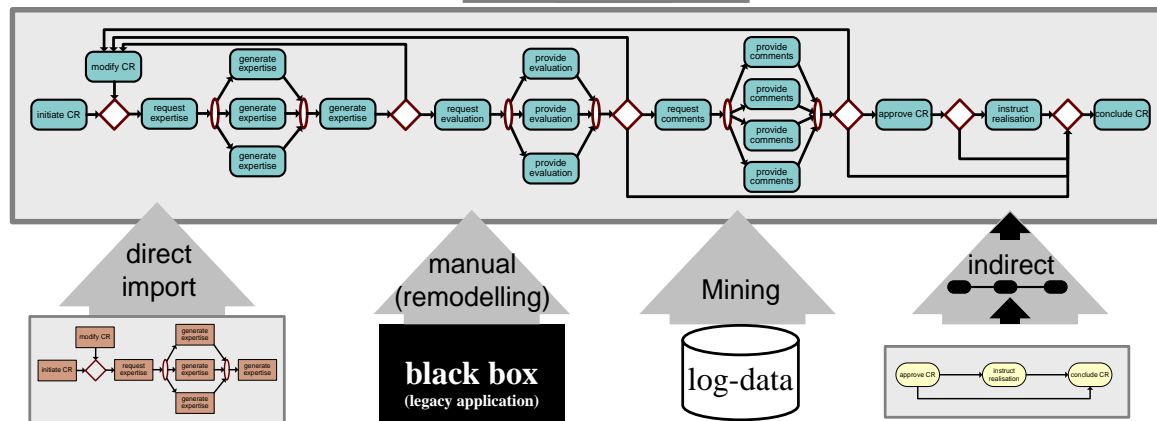


Antrag B25KS vom 31.9.2005 **Genehmigung Änderung** Status 11.12.2005

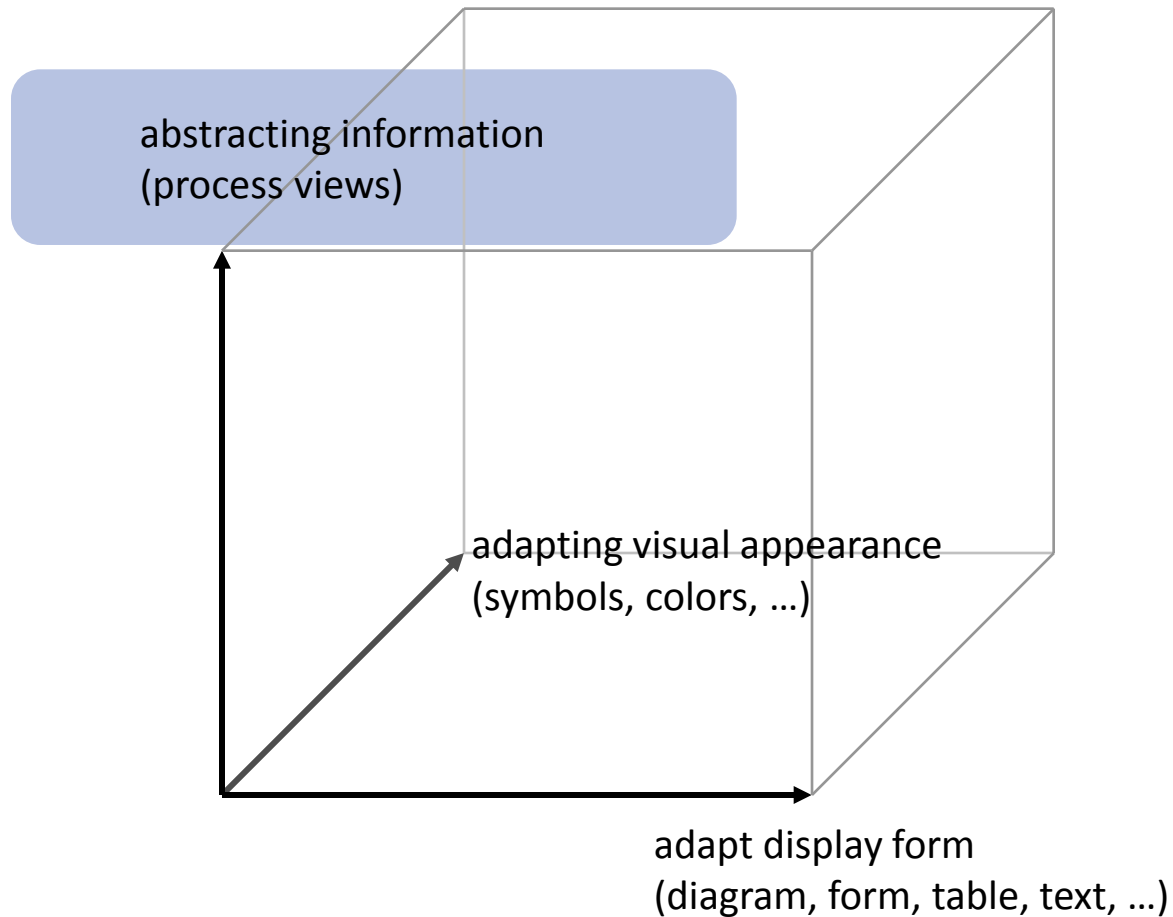
ID	Aktivität	Bearbeiter	Anfang	Abschluss	Dauer	heute
1	AAA	Abt. XY-A	01.11.2005	09.11.2005	7i	Abt. XY-A ✓
2	BBB	Abt. XY-C	10.11.2005	15.11.2005	4t	Abt. XY-C ✓
3	CCC	Abt. XY-B	16.11.2005	24.11.2005	7i	Abt. XY-B ✓
4	DDD	Abt. XY-B	25.11.2005	30.11.2005	4t	Abt. XY-B ✓
5	EEE	Abt. XY-A	16.11.2005	01.12.2005	12t	Abt. XY-A ✗
6	FFF	Abt. XY-A	02.12.2005	08.12.2005	5t	Abt. XY-A ✓
7	GGG	Abt. XY-C	09.12.2005	15.12.2005	5t	Abt. XY-C ✓
8	HHH	Abt. XY-A	16.12.2005	23.12.2005	6t	Abt. XY-A ✓



Visualiza... Component



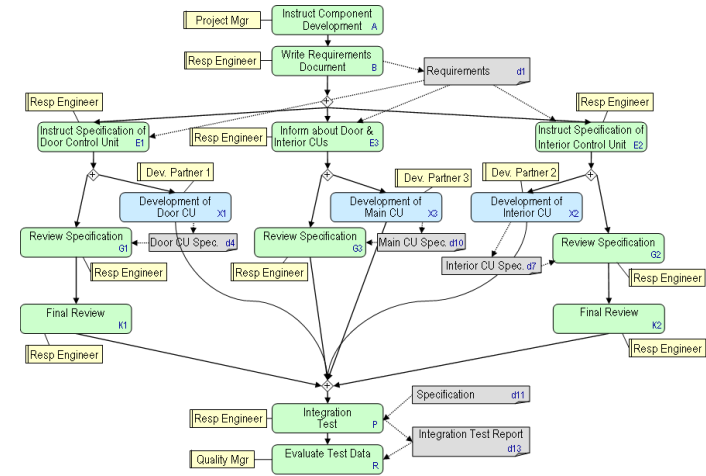
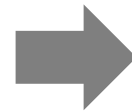
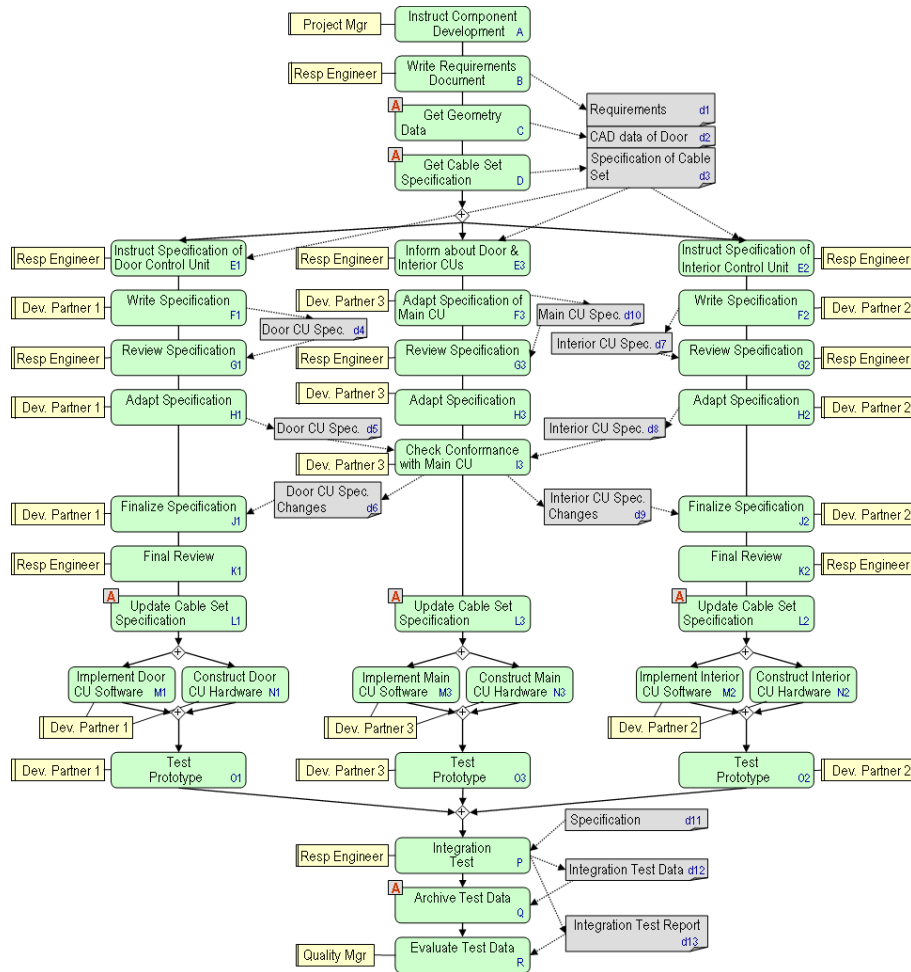
Process Visualization Dimensions





Process Visualization

Abstracting Process Models: Goals





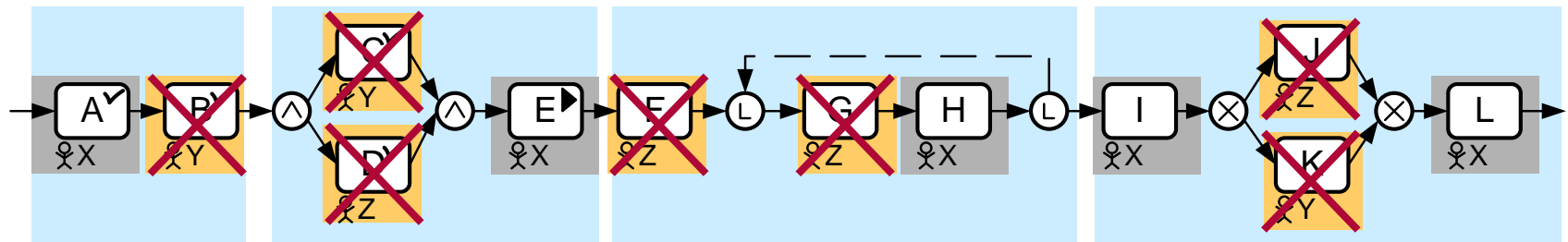
Process Visualization

Abstracting Process Models: Goals

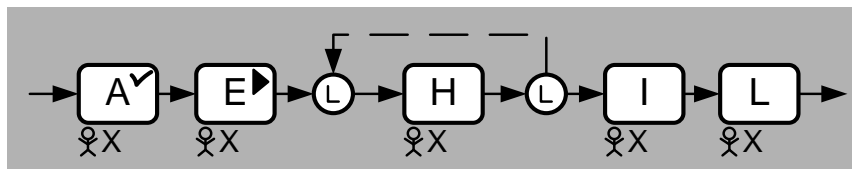
Goals:

- Decreasing the complexity of (large) process models
- Eliminating or abstracting process information
- ▶ Personalize process models through process views
 - **Process views** should be ...
 - easy to define (e.g., based on high-level operations)
 - dynamically built if required

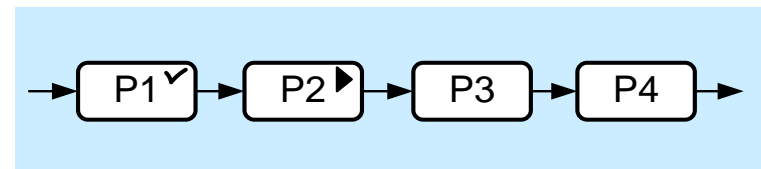
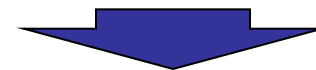
„Only show my activities!“
„Do not display technical activities“
„Aggregate completed parts“



reduction



aggregation

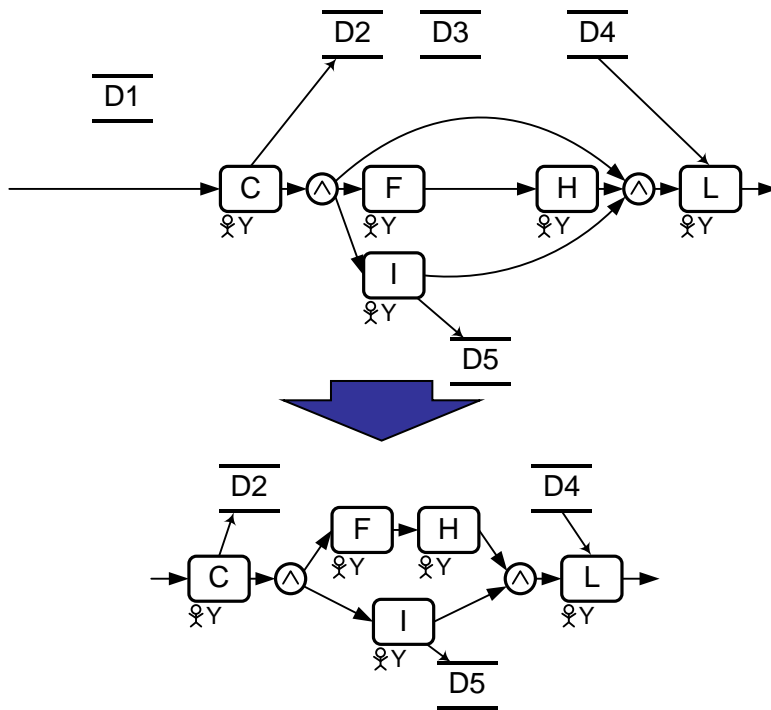




Process Visualization

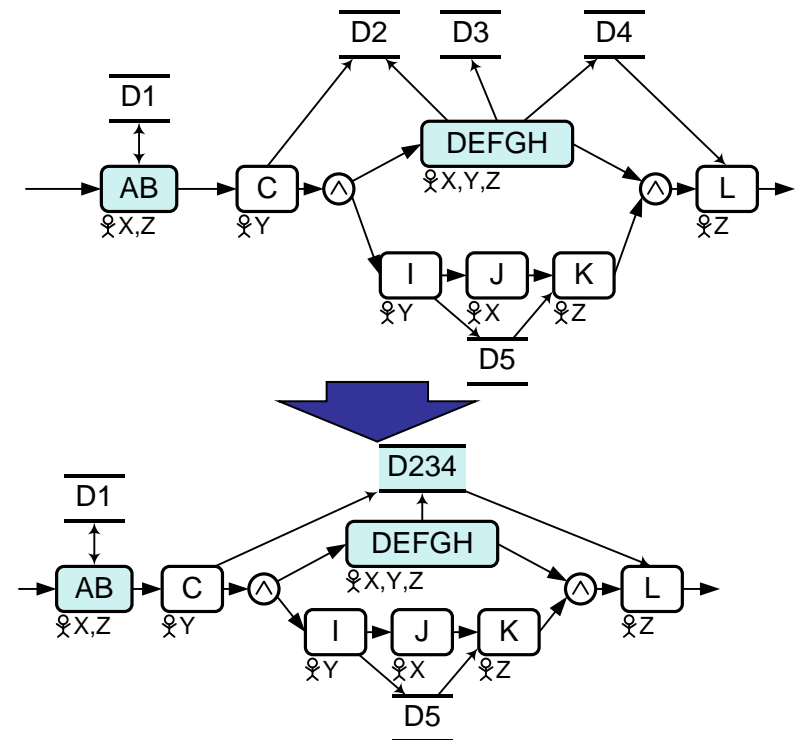
Abstracting Process Models: Fundamental Techniques

Reduction



- Eliminate activities
- Simplify the resulting schema
- Remove adjacent satellite objects

Aggregation



- Aggregate activities
- Aggregate adjacent objects if required



Process Visualization

Abstracting Process Models: The Proviado Approach

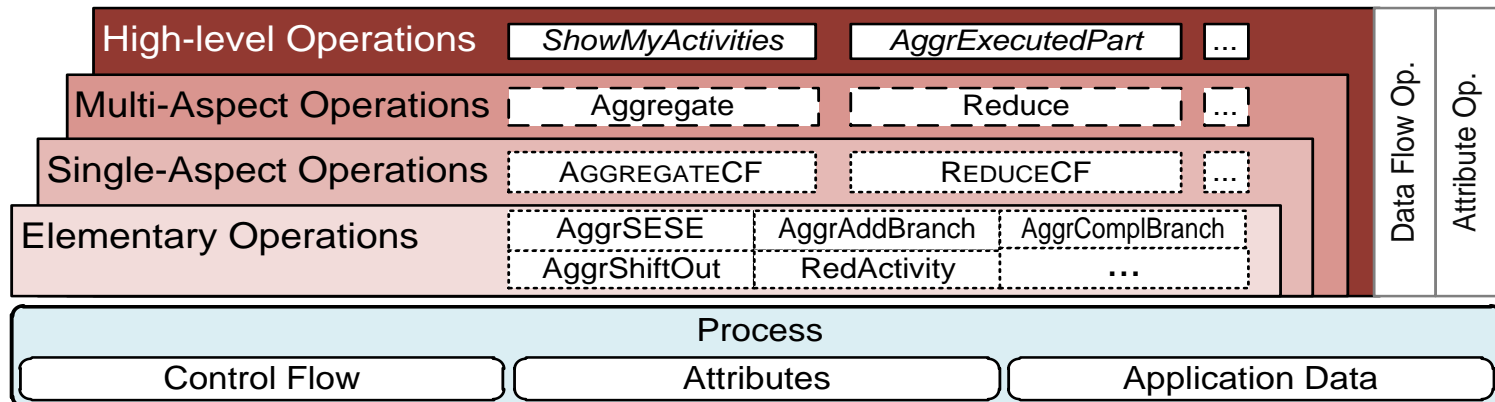
Process Model Abstraction and Process Views in Proviado



Process Visualization

Abstracting Process Models: The Proviado Approach

- A multi-layer approach for abstracting process models and building process views



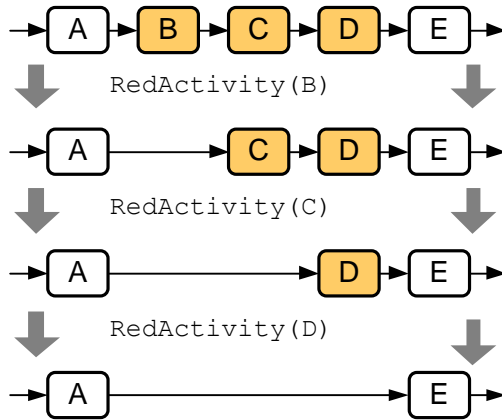


Process Visualization

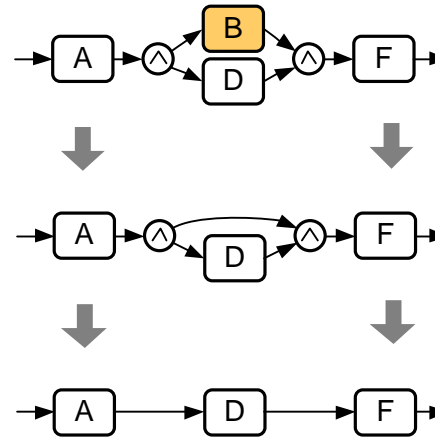
Abstracting Process Models: Elementary Operations

Elementary **reduction operations**:

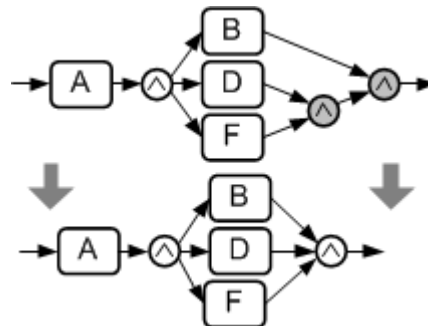
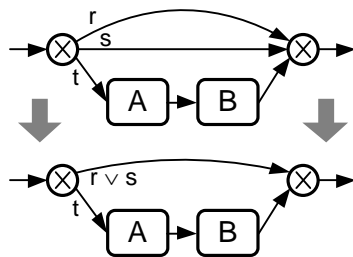
ReduceCF ({B, C, D})



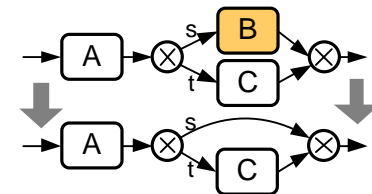
RedActivity(B)



Further refactorings:



but ...



High-level Operations	ShowMyActivities	AggrExecutedPart	...
Multi-Aspect Operations	Aggregate	Reduce	...
Single-Aspect Operations	AGGREGATECF	REDUCECF	...
Elementary Operations	AggrSESE	AggrAddBranch	AggrCompBranch
	AggrShiftOut	RedActivity	...
Control Flow			
Attributes			
Application Data			

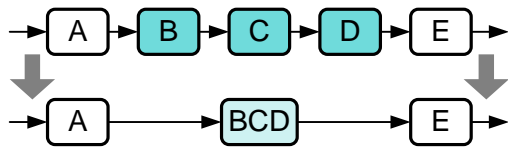


Process Visualization

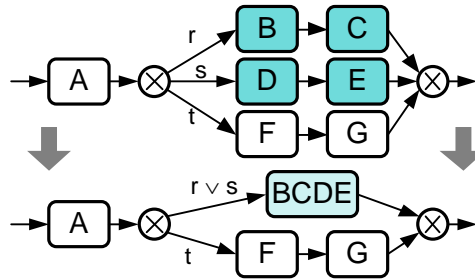
Abstracting Process Models: Elementary Operations

Elementary aggregation operations

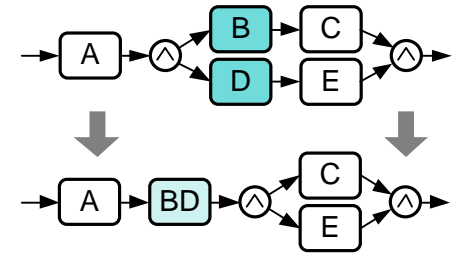
AggrSESE



AggrComplBranches

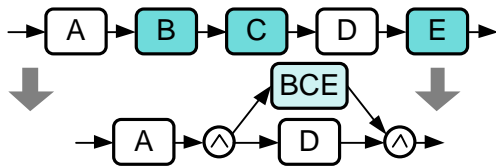


AggrShiftOut

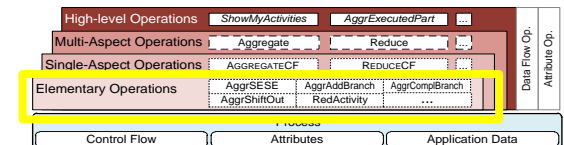
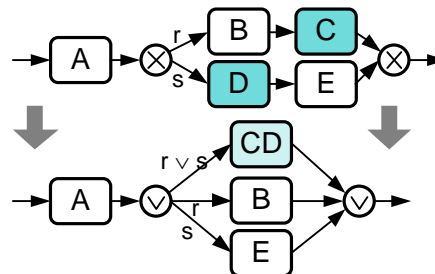


Non-connected activity sets

AggrAddBranch



AggrAddBranch



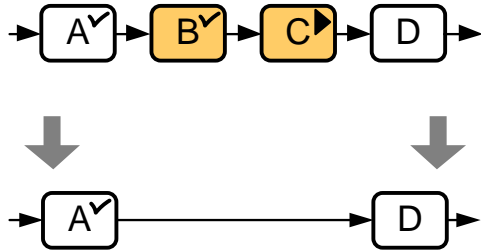


Process Visualization

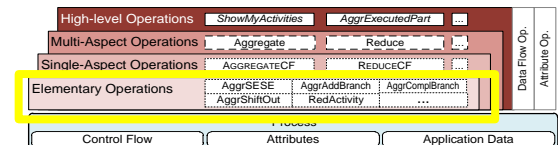
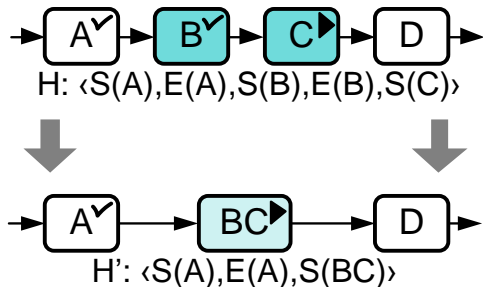
Abstracting Process Models: Elementary Operations

Elementary operations applied at the **process instance level**

ReductionSESE



AggrSESE



Process Visualization

Abstracting Process Models: View Properties



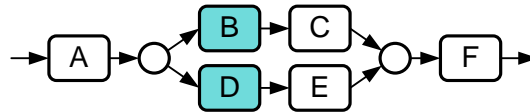
Let's have a closer look at
aggregations!



Process Visualization

Abstracting Process Models: View Properties

Example: Aggregate activities from set {B,D}



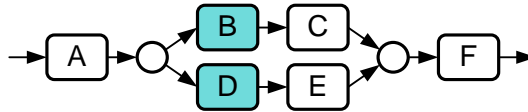
How to aggregate these two activities?



Process Visualization

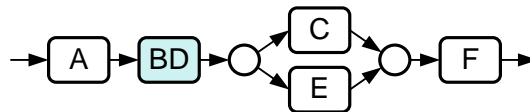
Abstracting Process Models: View Properties

Example: aggregate activities from set {B,D}



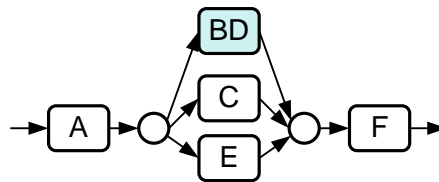
Alternative 1:

AggrShiftOut



Alternative 2:

AggrAddBranch

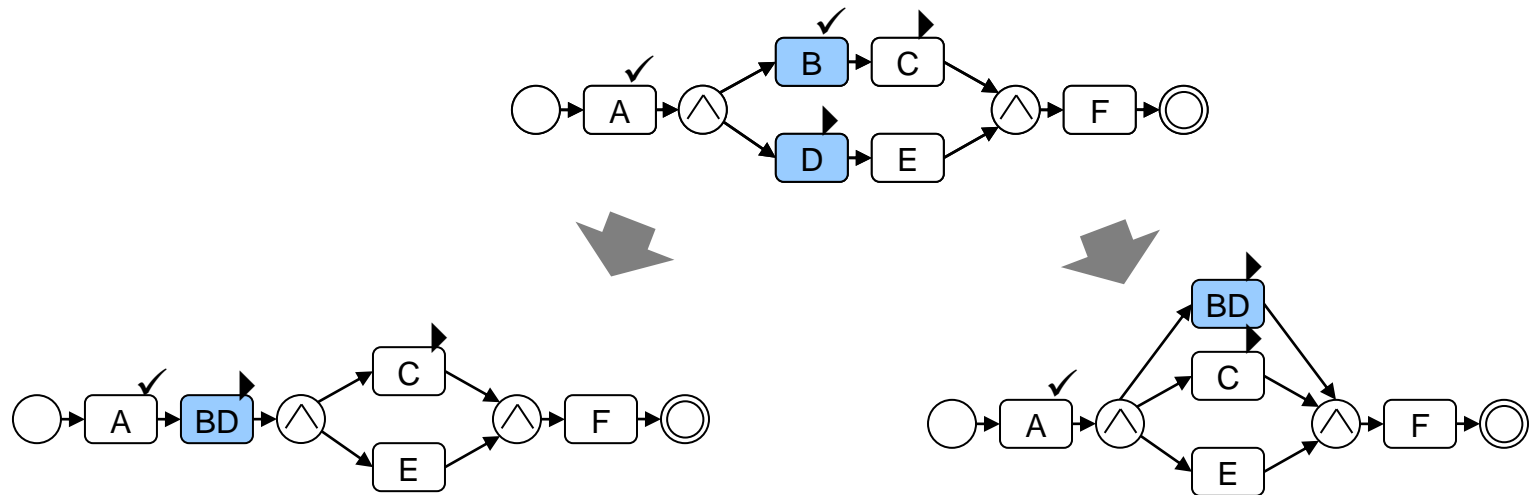


► Well-defined properties to characterize the resulting view!



Process Visualization

Abstracting Process Models: View Properties



- dependency-generating
- inconsistent process state

- dependency-erasing
- consistent process state

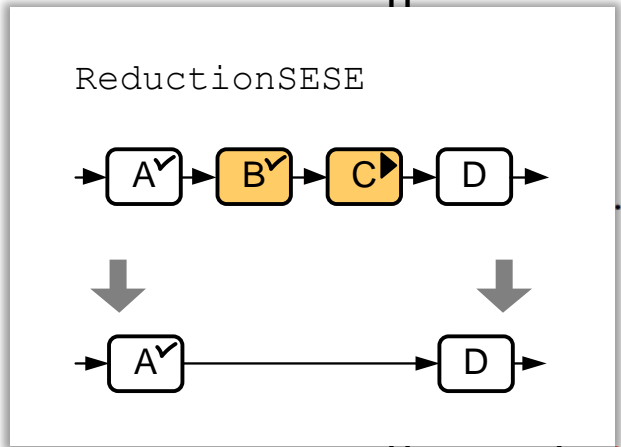


Process Visualization

Abstracting Process Models: View Properties

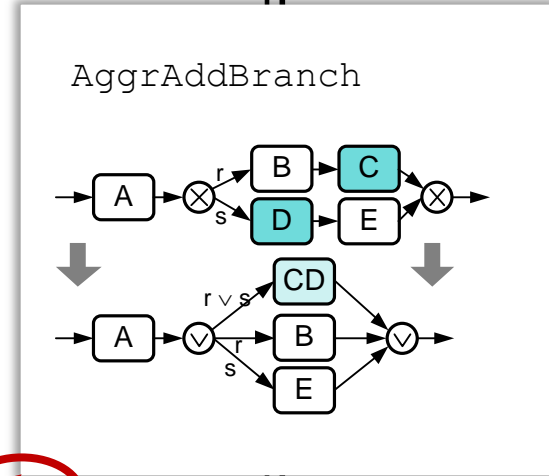
Properties of view-building operations:

Operation	str.	order preserving
RedActivity	-	+
AggrSESE	+	+
AggrComplBranches	+	+
AggrShiftOut	+	+
AggrAddBranch	-	+



order preserving

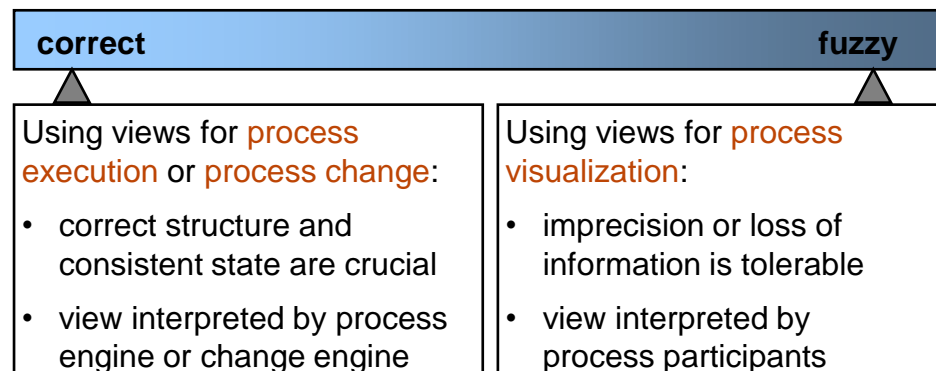
Properties





Process Visualization

Abstracting Process Models: View Parameterization

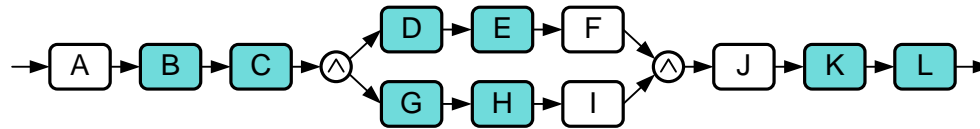


- Depending on the respective use case there exist different requirements regarding the properties of a process view
- Proviado addresses this issue by enabling **parameterizable process views**, i.e., the degree of imprecision or tolerable information loss may be flexibly chosen

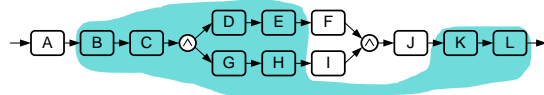
Process Visualization

Abstracting Process Models: View Parameterization

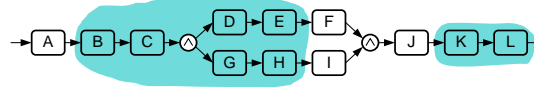
3 strategies for aggregating an activity set (AggregateCF):



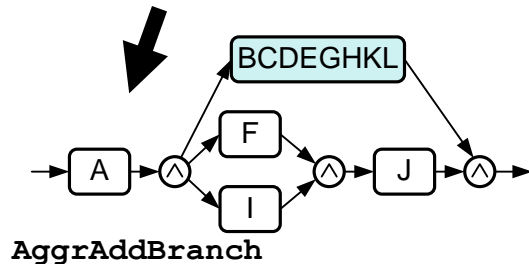
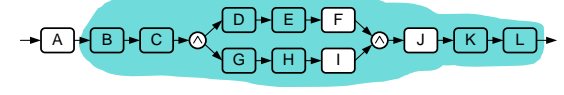
strategy = as-is



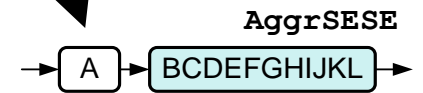
strategy = subdivide



strategy = expand



AggrAddBranch

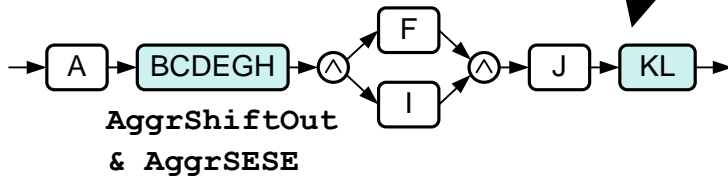


AggrSESE

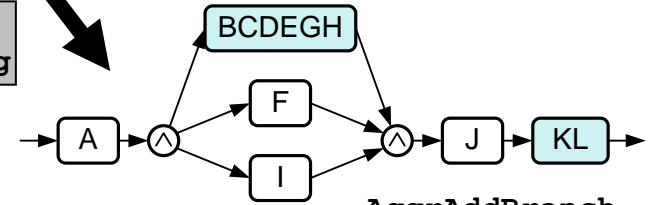
dependencies = non-erasing

dependencies = preserving

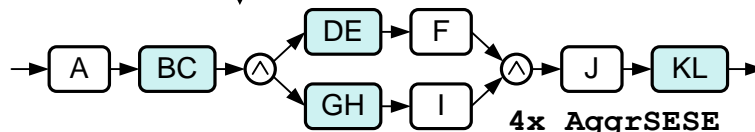
dependencies = non-generating



AggrShiftOut & AggrSESE



AggrAddBranch & AggrSESE



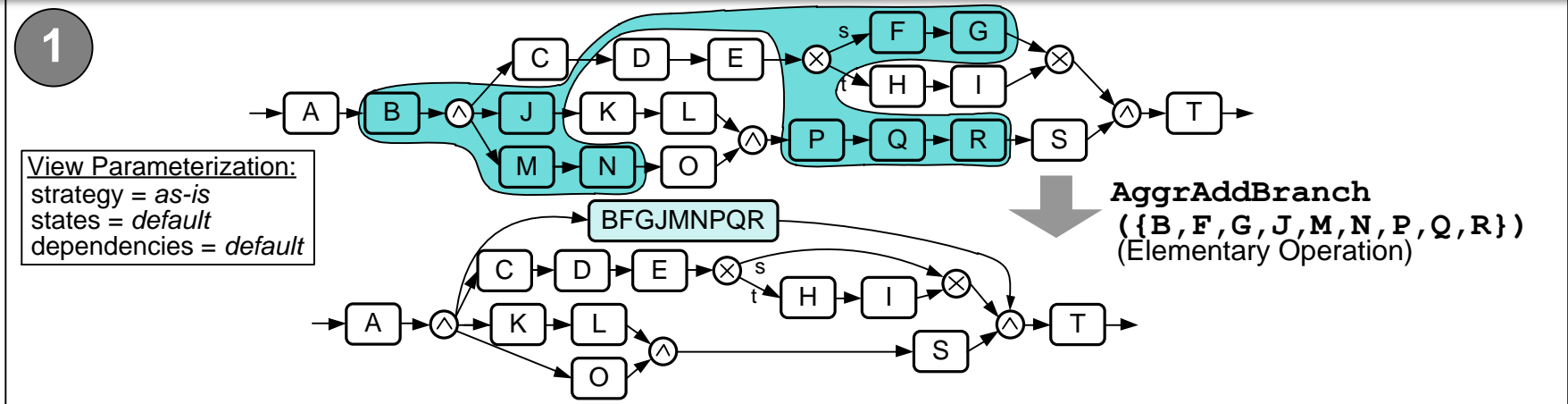
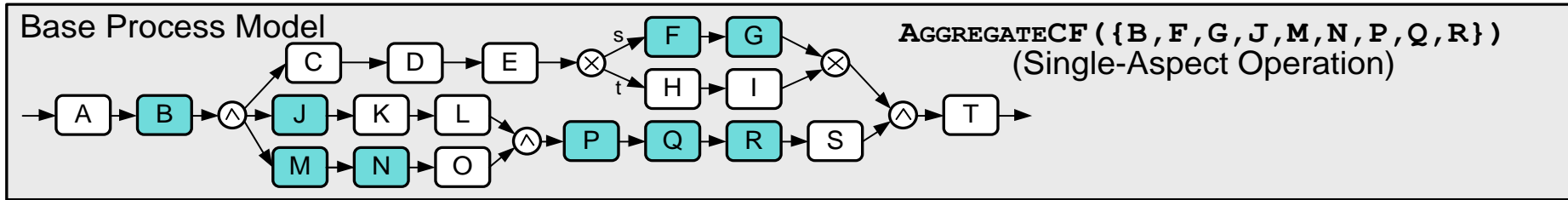
4x AggrSESE

High-Level Operations	ShowMyActivities	AggrExecutedPart	...	
Multi-Aspect Operations	Aggregate	Reduce		Attr Op.
Single-Aspect Operations	AggregateCF	ReduceCF		Dr. Fk. Op.
Elementary Operations	AggrSESE	AggrAddBranch	AggrCompBranch	
	AggrShiftOut	RedActivity		
Process				
Control Flow	Attributes	Application Data		



Process Visualization

Abstracting Process Models: Single-Aspect Operations

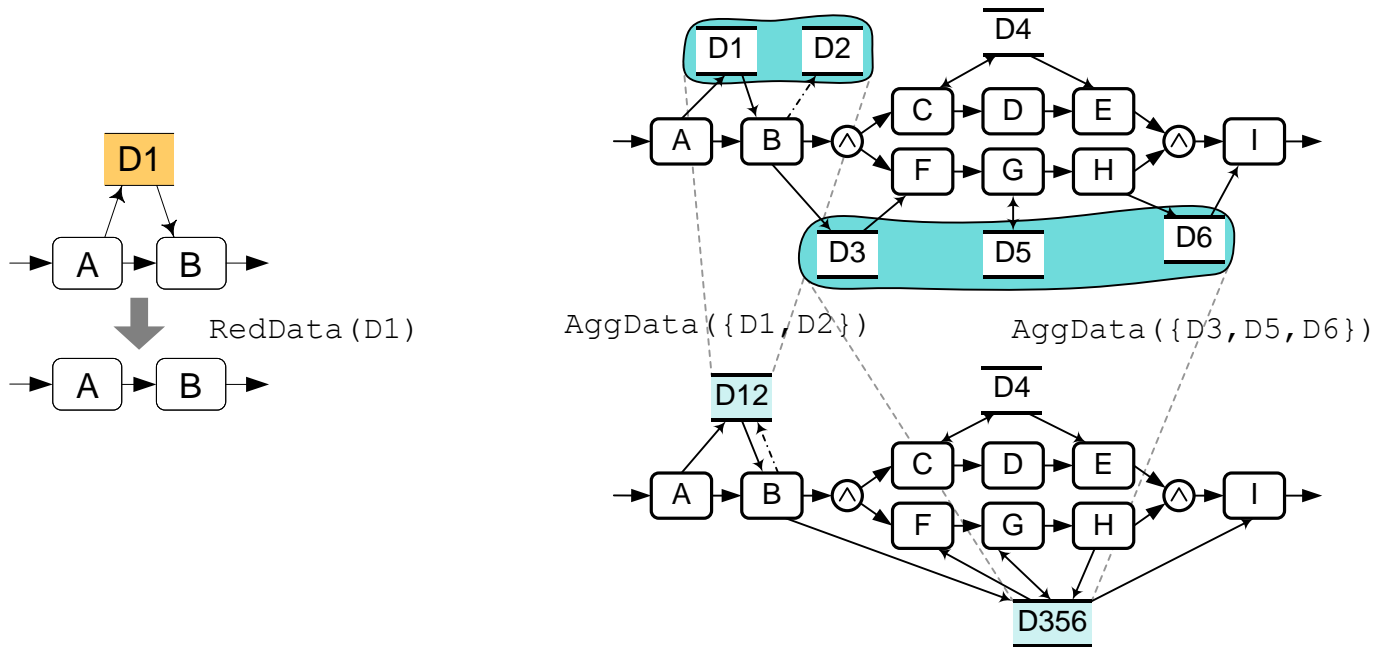




Process Visualization

Abstracting Process Models: Other Process Aspects

Elementary operations for reducing and aggregating data elements:
RedData and *AggData*

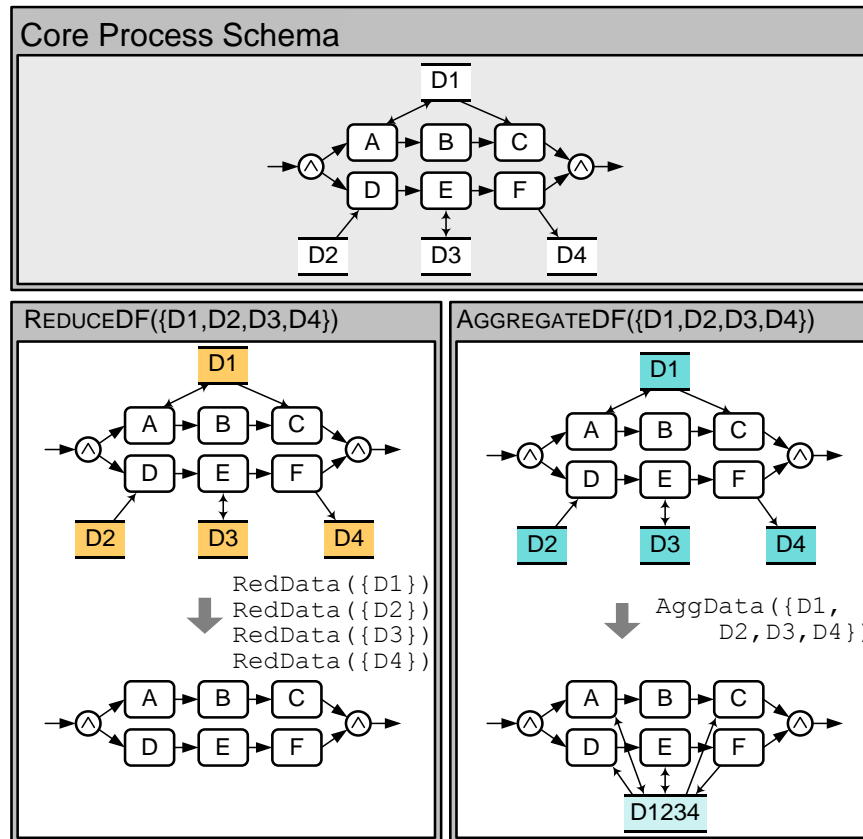




Process Visualization

Abstracting Process Models: Other Process Aspects

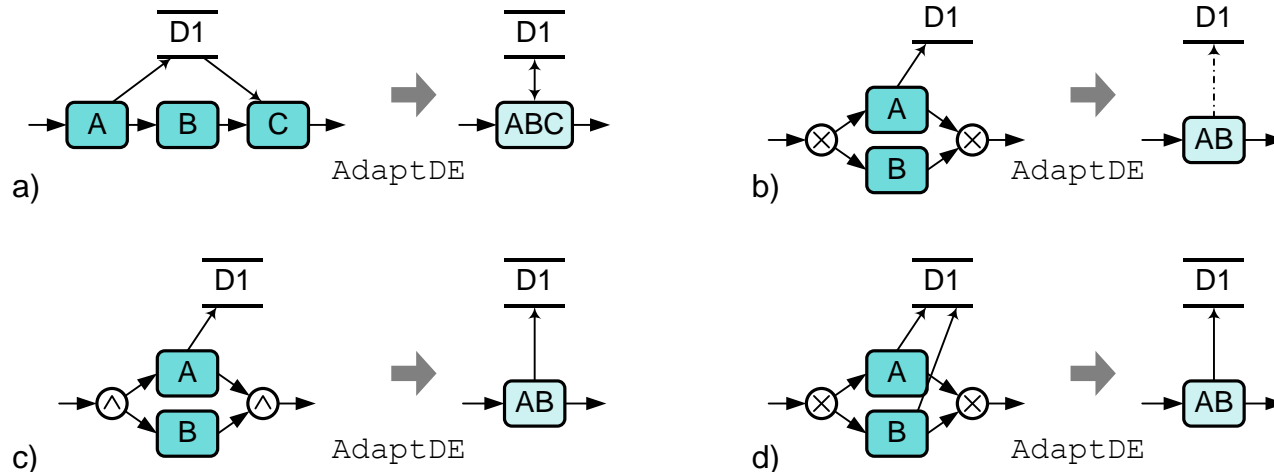
Single-aspect operations for abstracting data flow:
REDUCEDF and **AGGREGATEDF**





Abstracting Process Models: Other Process Aspects

Adapting data flow edges in the context of control flow aggregations:
AdaptDE



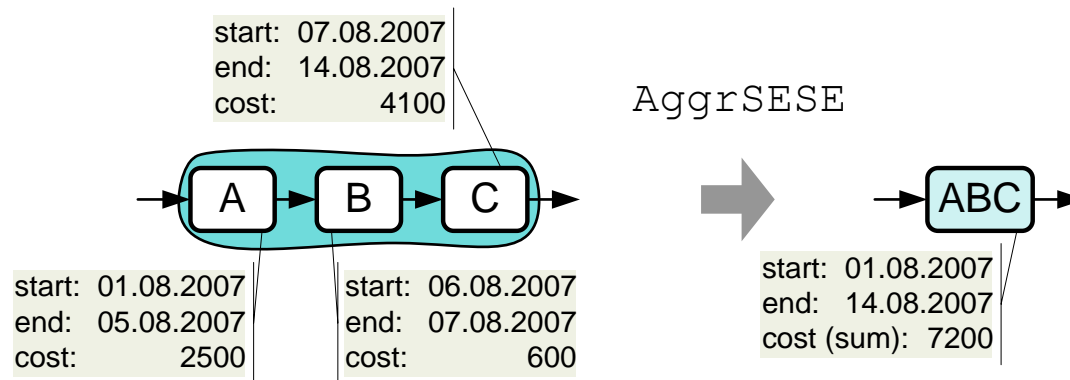
- Resulting data flow edge depends on the given control flow structure



Process Visualization

Abstracting Process Models: Other Process Aspects

Transforming **attribute values** in the context of an aggregation



Transformation functions,

e.g.,

start = min(ni.start)

end = max(ni.end)

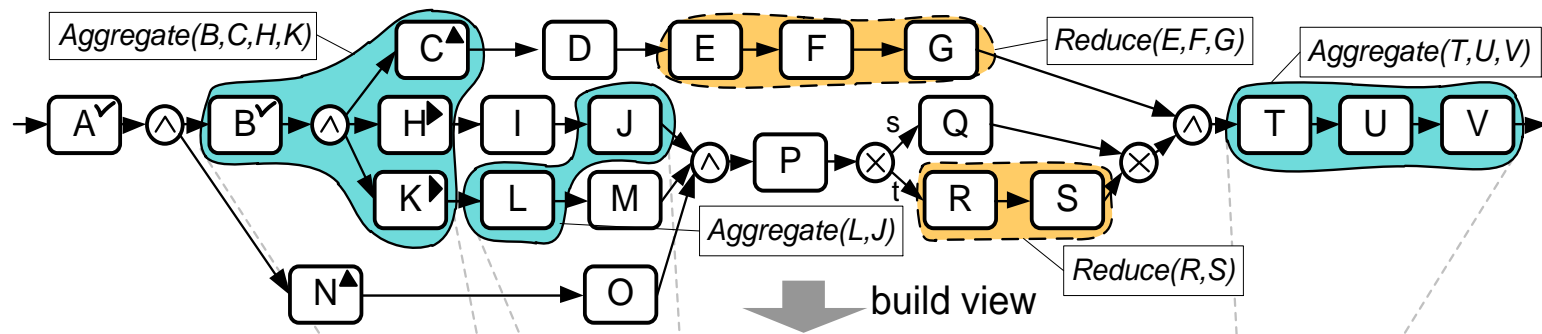
cost = sum(ni.cost)



Process Visualization

Abstracting Process Models: Combining Operations

- Building Process Views by Combining Multiple Operations

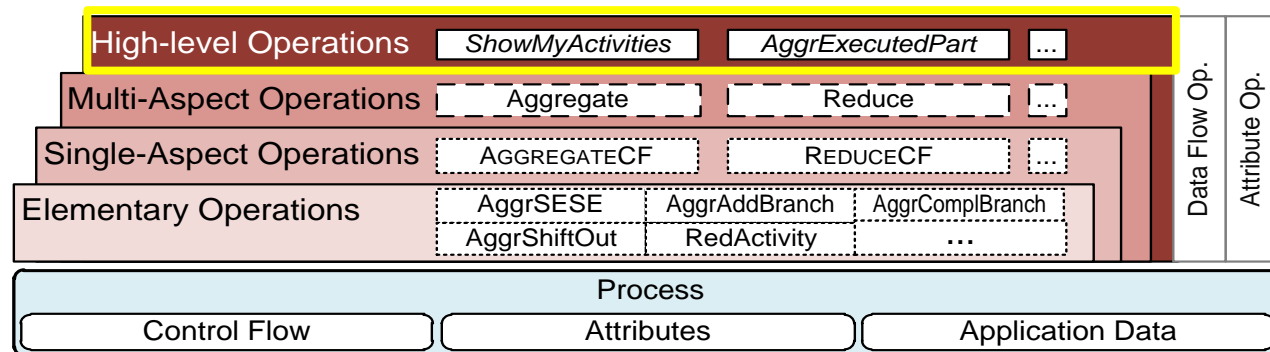




Process Visualization

Abstracting Process Models: High-level Operations

A user-friendly definition of process views requires **high-level view creation operations**



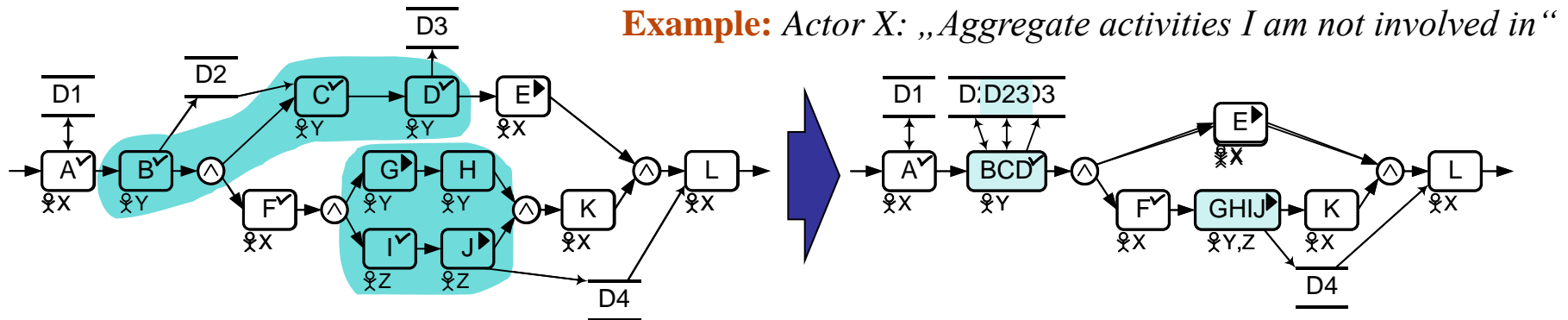
Example of a high-level operation: *ShowMyActivities*

- ❑ Eliminate all activities the current user is not involved in



Process Visualization

Abstracting Process Models: High-level Operations



1. Choose high-level view operation and set its parameters
2. Map high-level operation to multi-aspect operation(s)
3. Map multi-aspect operations(s) to single-aspect operations
4. Determine corresponding single-aspect operations and apply them to the original process model; apply refactorings if applicable

AggrForeignActivities(*User = X*)

Aggregate(*{B,C,D,G,H,I,J}, Param = {...}*)

AGGREGATECF(*{B,C,D,G,H,I,J},*
Param = {strategy = subdivide, ...})
 AGGREGATEDF(*{D2,D3}*)

AggrShiftOut(*{B,C,D}*) *AdaptDE*(*{D2}*)
AdaptDE(*{D3}*)

AggrSESE(*{G,H,I,J}*) *AdaptDE*(*{D4}*)

AggrData(*{D2,D3}, ...*)

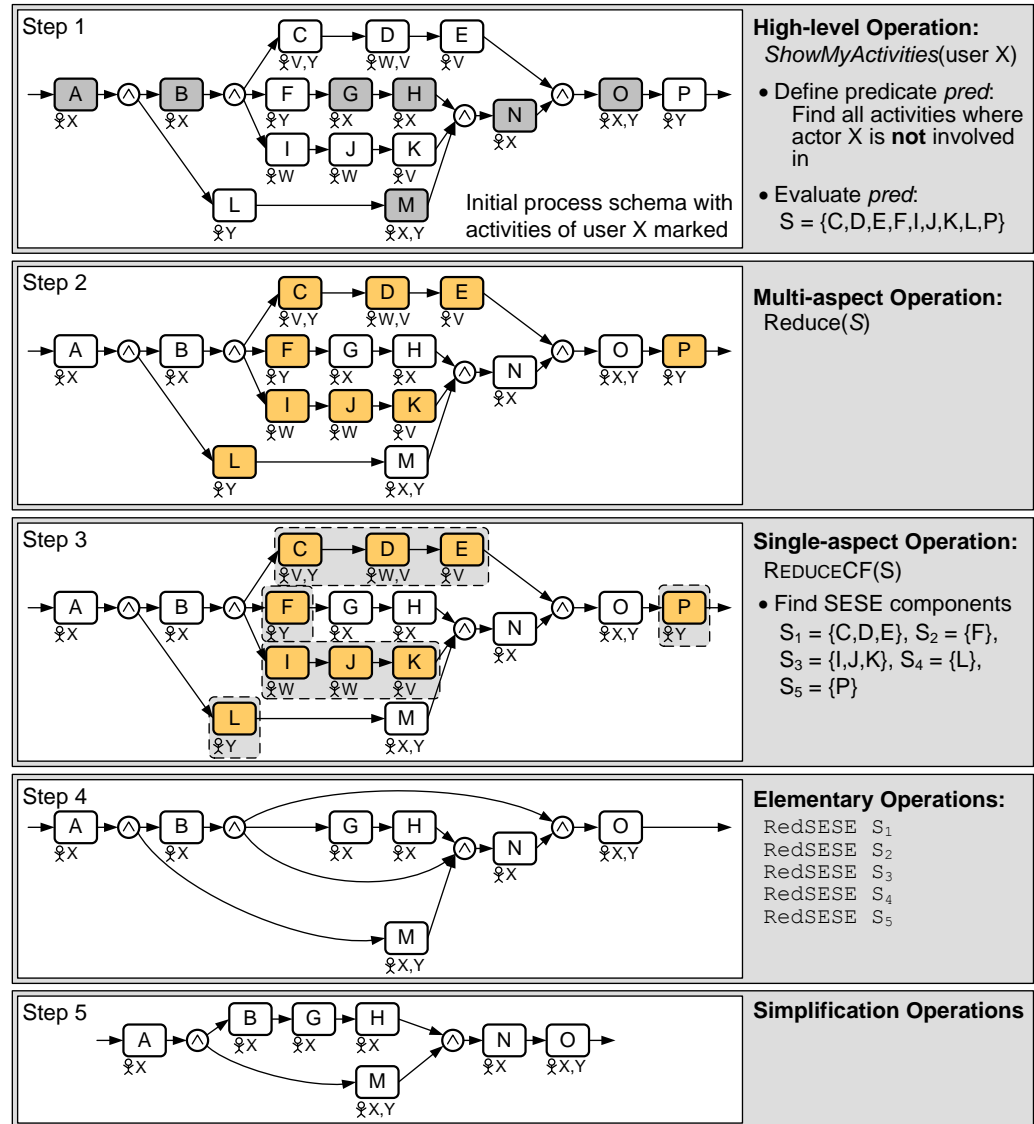


Process Visualization

Abstracting Process Models: High-level Operations

Example:

ShowMyActivities



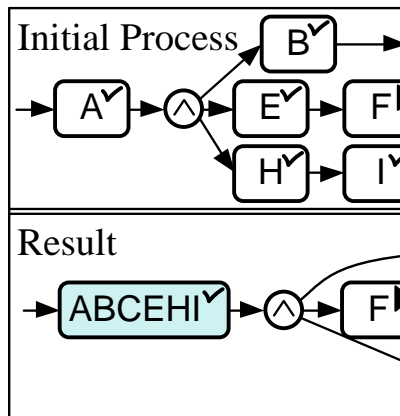


Process Visualization

Abstracting Process Models: High-level Operations

Example:

AggrExecutedPart



High-level Operations in Proviado:

- ShowActivitiesOfUser
- AggrExecutedPart
- ShowExecutedPath
- GroupedAggregation
- ViewByRelevance
- ViewByPredicate
- Subgraph
- SubgraphRange
- CutProcess
- ...

Parameters

Strategy:

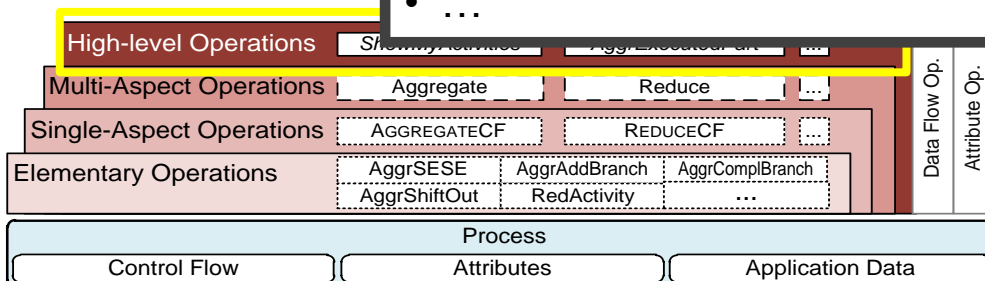
as-is
subdivide
expand

states:

inconsistent
consistent

dependencies:

any
preserving
non-erasing
non-generating



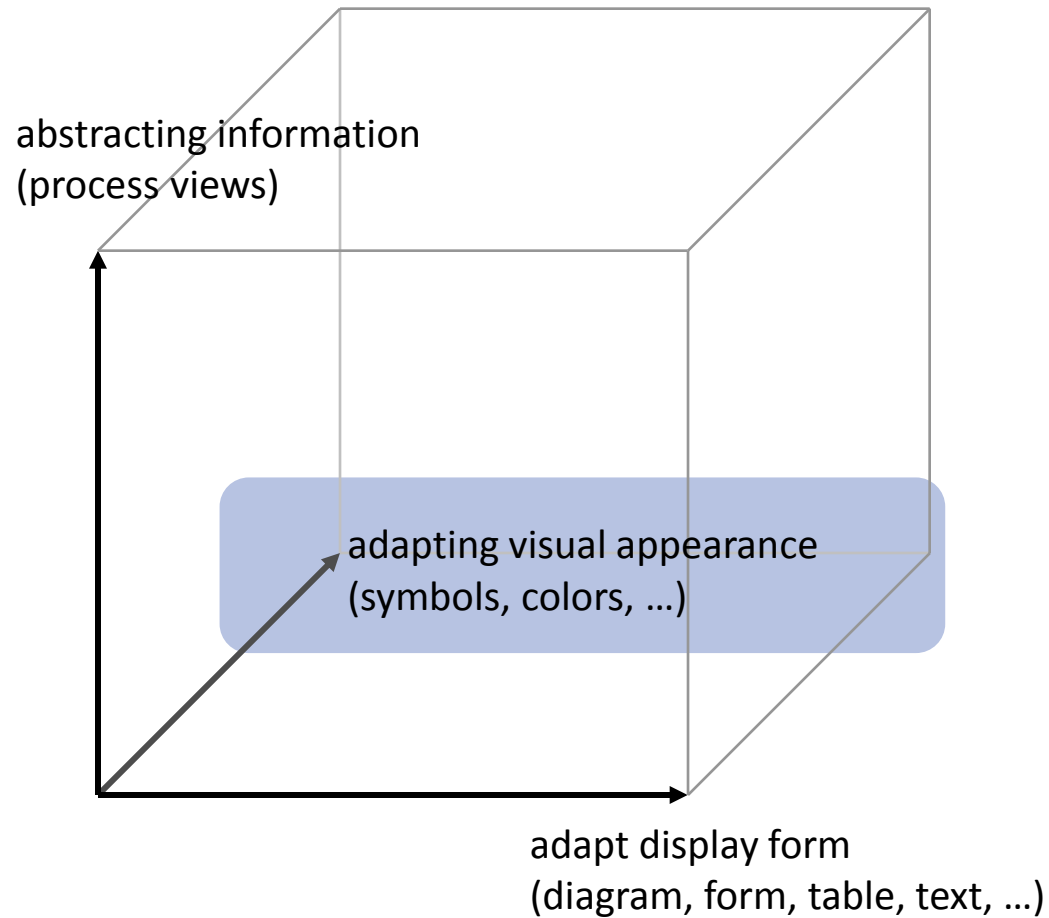


The Proviado Approach for Abstracting Process Models

Proviado ...

- offers a powerful mechanism for creating and visualizing process model abstractions (i.e., process views)
- enables a high degree of flexibility based on parameterizable high-level view-building operations
- considers all process aspects when creating a process view
 - control flow
 - data flow
 - attributes
 - run-time information
- has a well-defined formal foundation

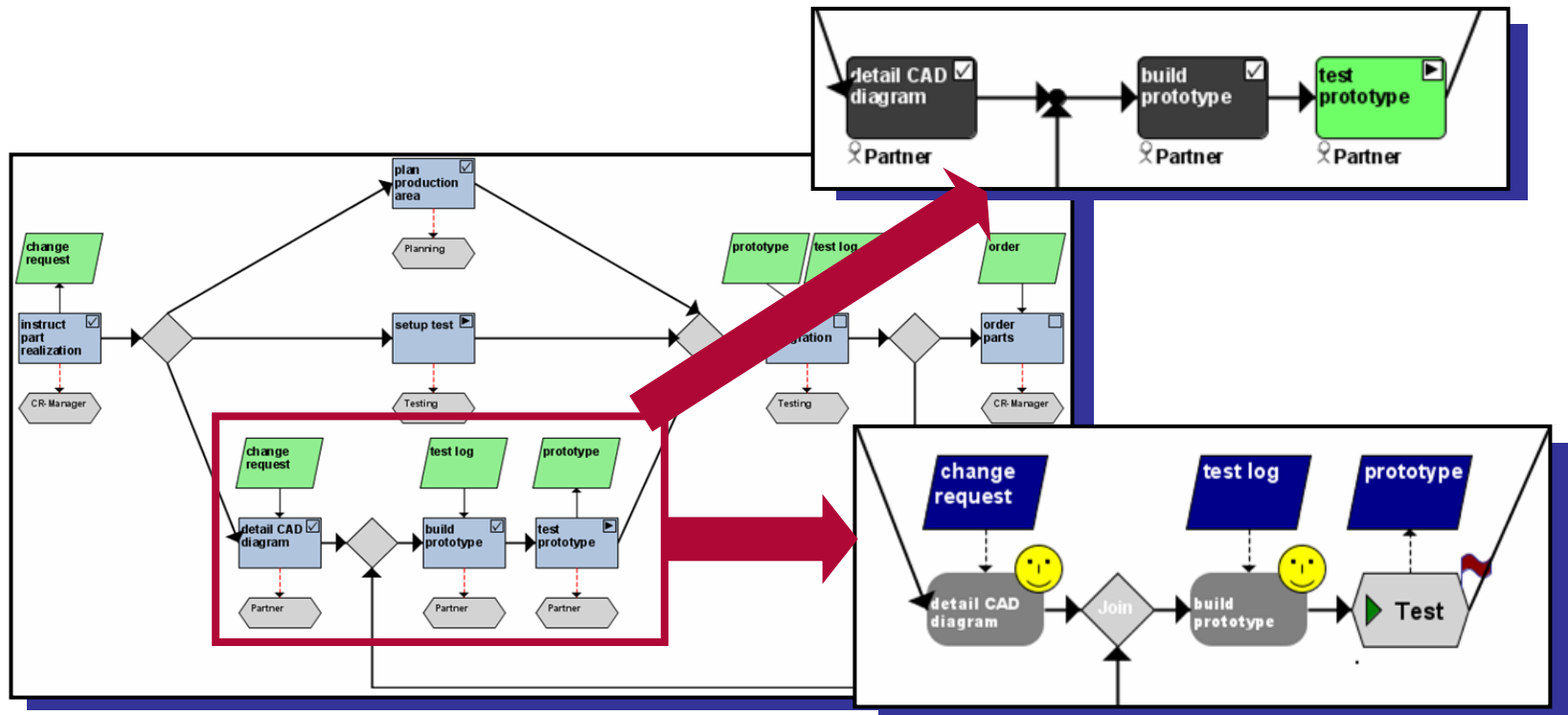
Process Visualization Dimensions





Process Visualization

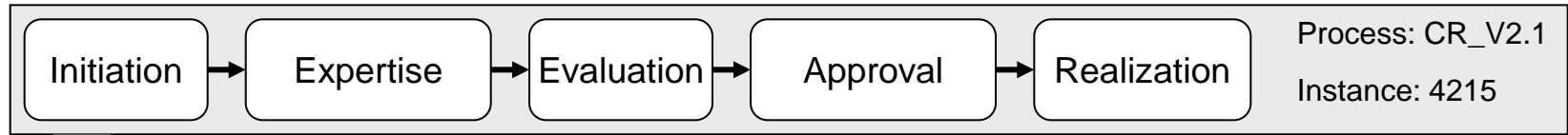
Visual Appearance of a Process Model



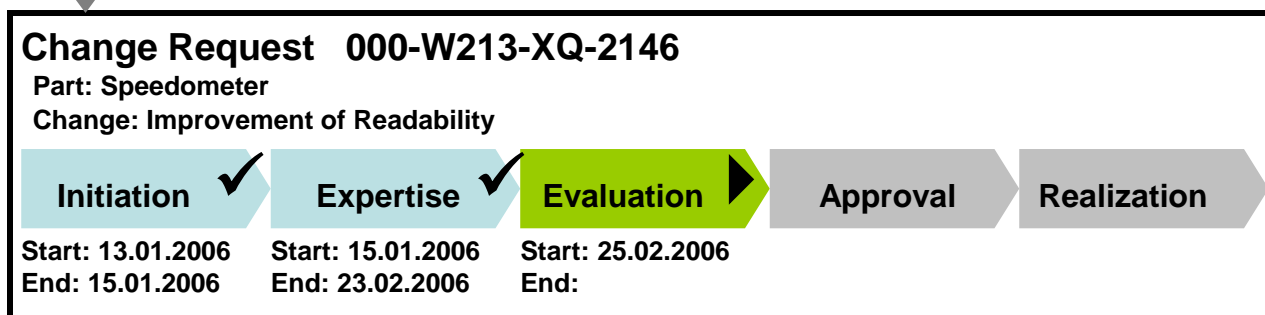
Process Visualization



Visual Appearance of a Process Model: Issues



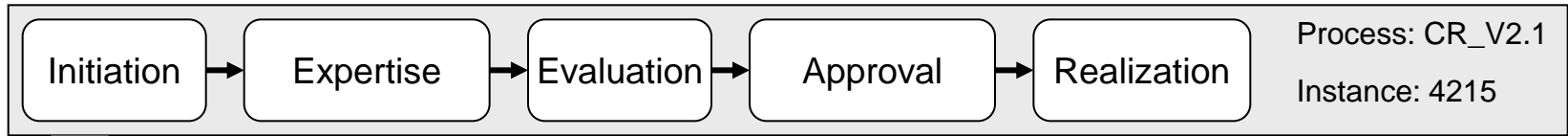
Visualization





Process Visualization

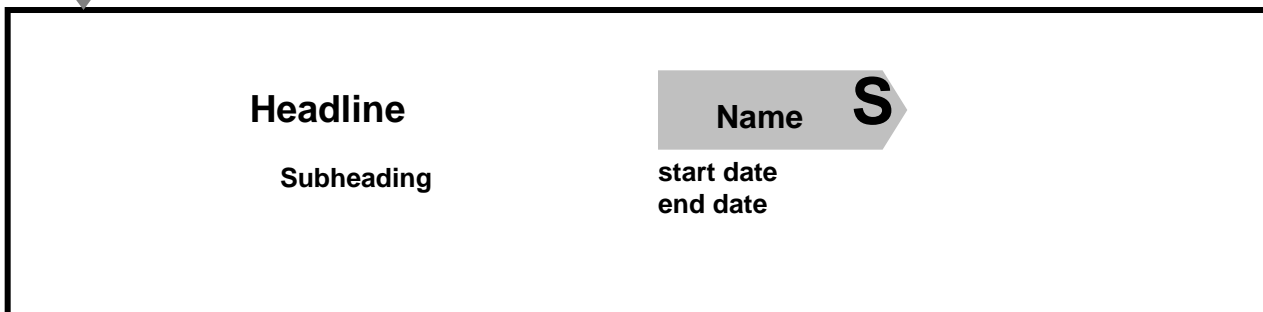
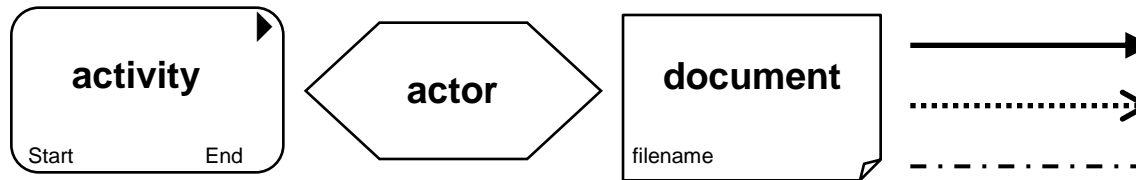
Visual Appearance of a Process Model: Issues



1. Which visual notation to use?

- A *template mechanism* is required that allows for the flexible definition of the
 - *visual appearance* (e.g., geometry) of process objects
 - *placeholders* for attributes or (status) symbols

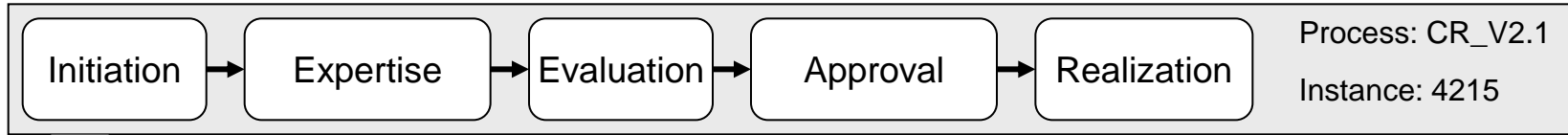
Visualization





Process Visualization

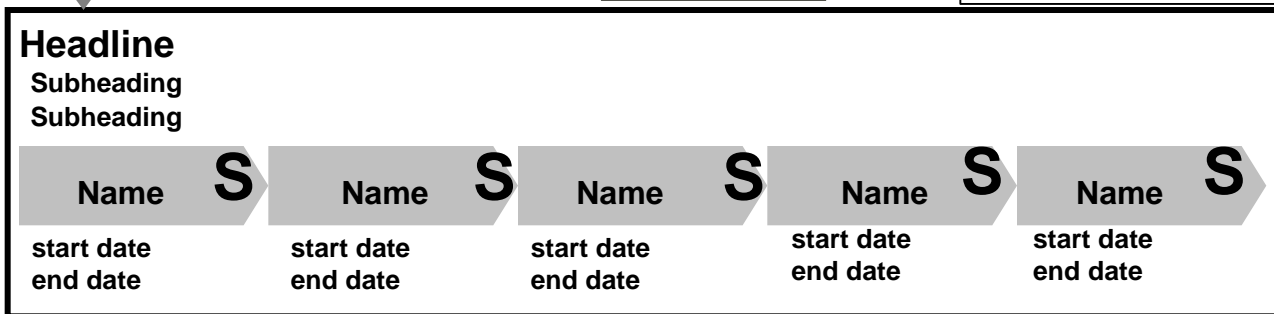
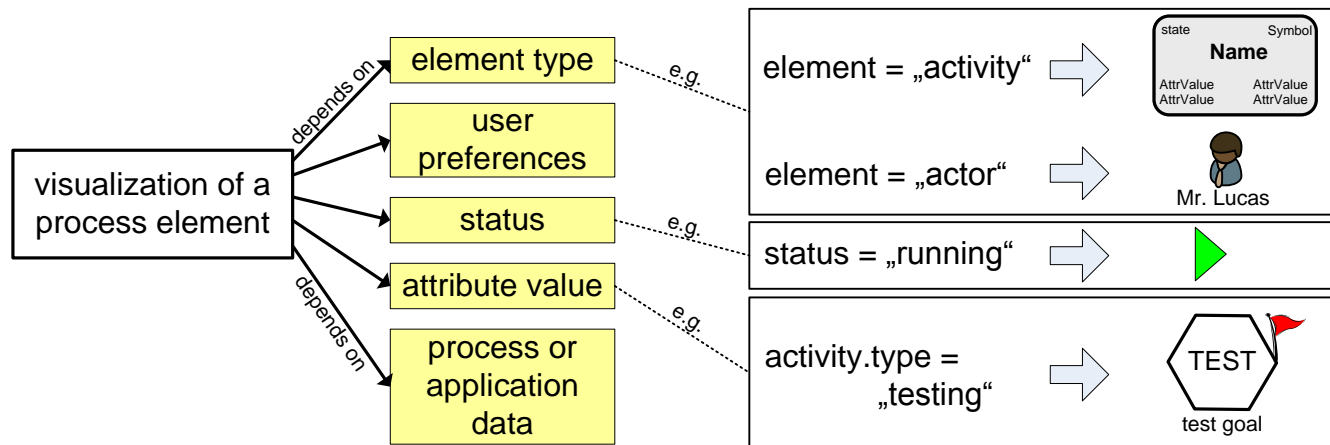
Visual Appearance of a Process Model: Issues



Visualization

1. Which visual notation to use?
2. When to use which visualization?

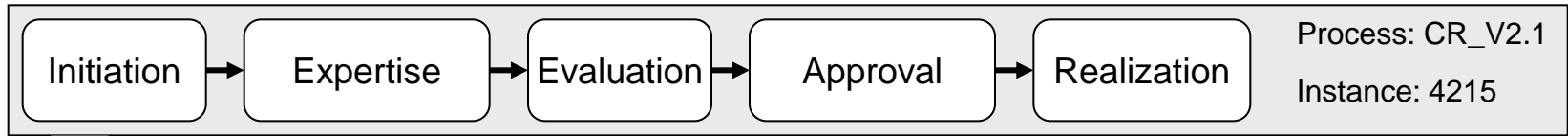
- Selection of a concrete *visualization template* may depend on the type of a process element, attributes, process data, users, etc.





Process Visualization

Visual Appearance of a Process Model: Issues



Visualization

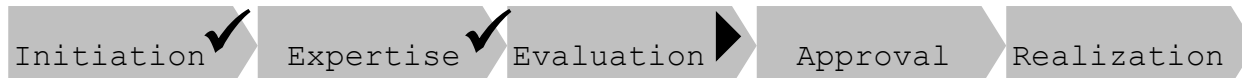
1. Which visual notation to use?
2. When to use which visualization?
3. Which data? Where to add and how?

- Abstracting and formatting process data
 - Formatting, e.g., date values
 - Abstracting, e.g. costs: "high " instead of 1.000.000 €
- Filling template parameters with concrete process data

Change Request 000-W213-XQ-2146

Part: Speedometer

Change: Improvement of Readability



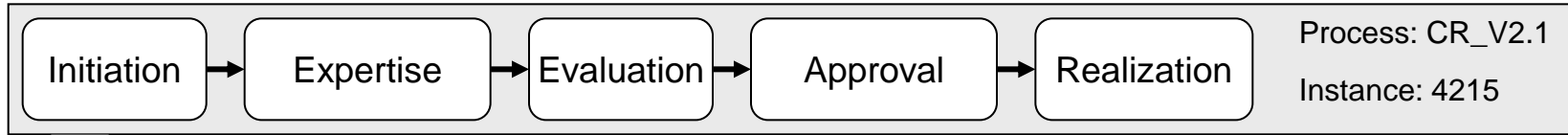
Start: 13.01.2006 Start: 15.01.2006 Start: 25.02.2006

End: 15.01.2006 End: 23.02.2006 End:



Process Visualization

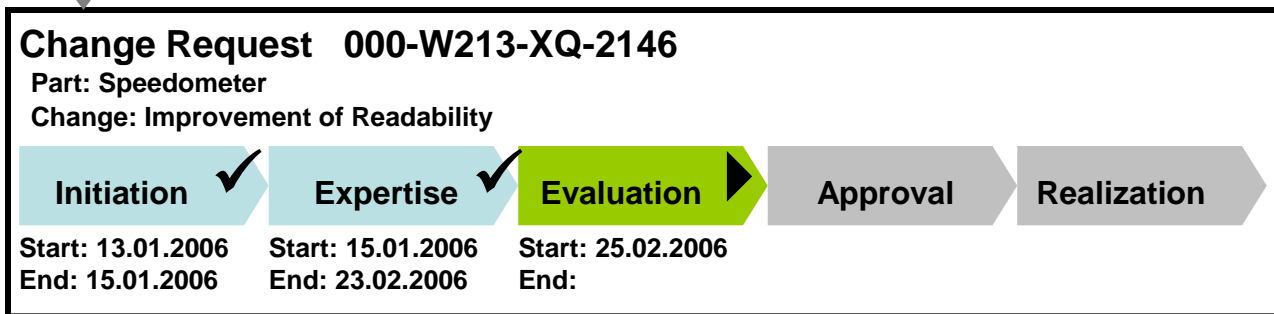
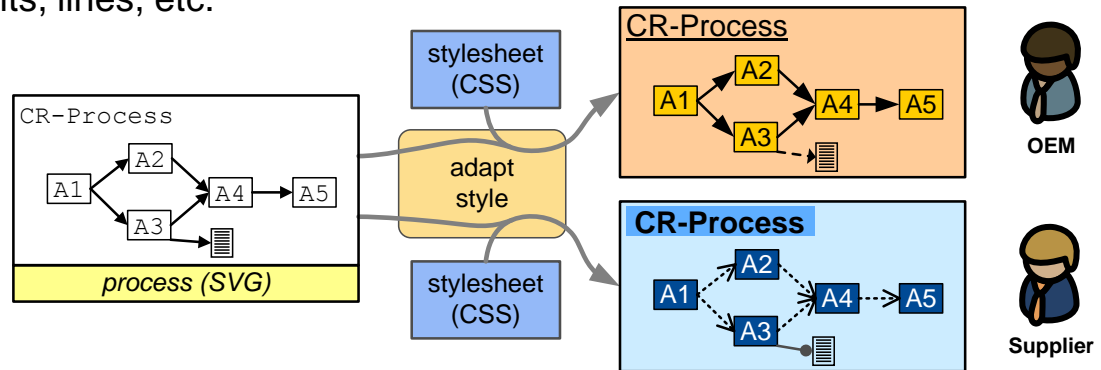
Visual Appearance of a Process Model: Issues



Visualization

1. Which visual notation to use?
2. When to use which visualization?
3. Which data? Where to add and how?
4. How shall the visualization style look like?

- Colors, fonts, lines, etc.



Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

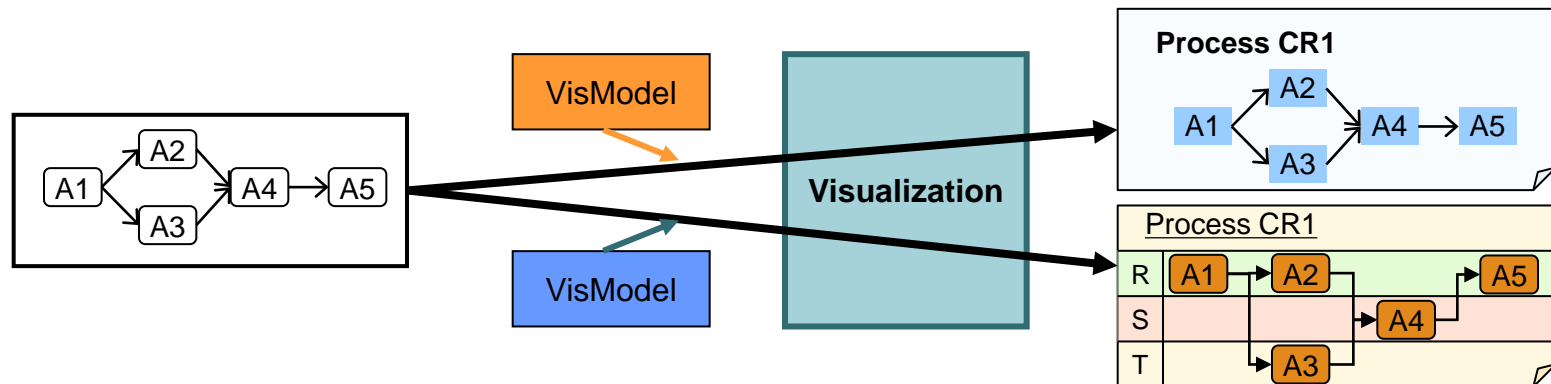
How we addressed these issues in the
Proviado visualization framework ...



Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

Basic principle: separate process data from its presentation



Visualization Model

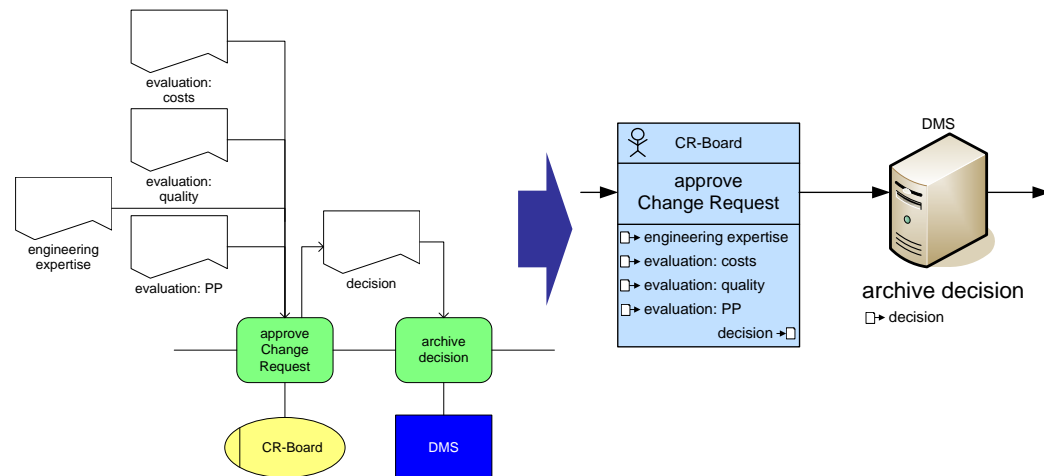
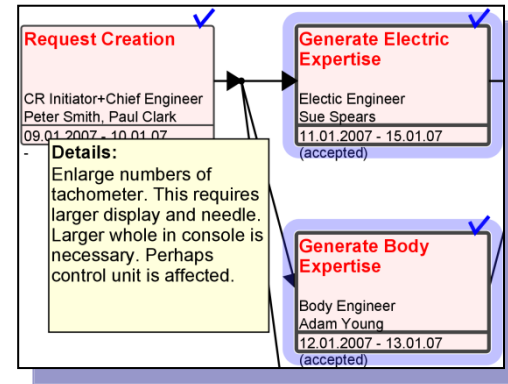
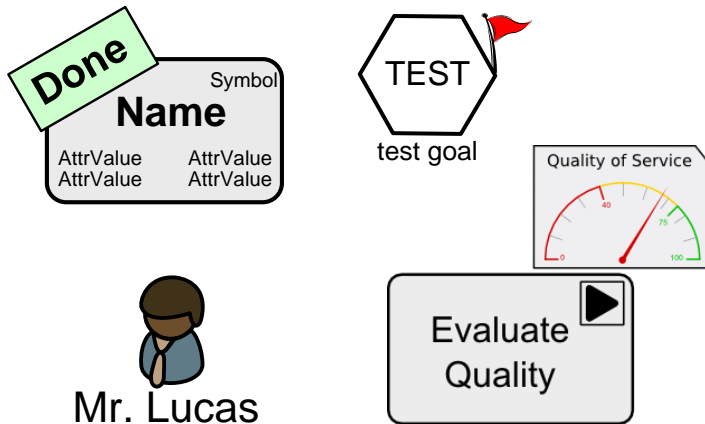
- logical description of all information required for creating a particular process visualization, e.g., symbols, display form, layouting, ...



Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

Examples of visualization templates



Visualization template defines

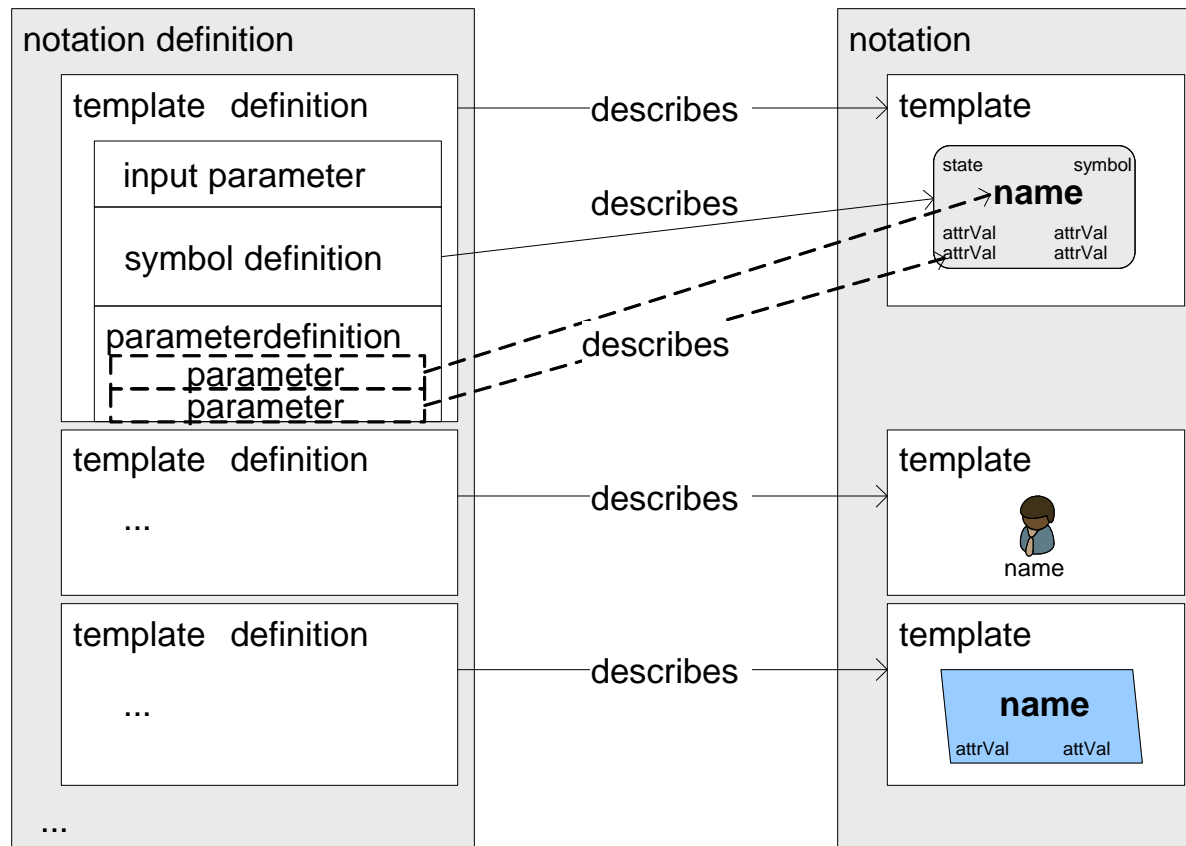
1. symbol to be used
2. data to be displayed
3. application context



Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

Schema of visualization templates





Process Visualization

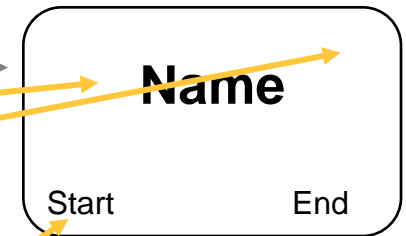
Visual Appearance of a Process Model: The Proviado Approach

Defining a visualization templates for process elements

```

<template id="default_act">
  <inputs>...</inputs>
  <graphic>
    <symbol>...</symbol>
    <parameter name="Beschreibung"
      location='g/text[@name='actname']'
      value="act.getName()" />
    <parameter name="Status"
      location='g/g[@name='status']'>
      <choice>
        <when test="act.getState()=RUNNING">
          <use xlink:href="#act_state_RUNNING" />
        </when>
        <when test="act.getState()=COMPLETED">...</when>
        ...
      </choice>
    </parameter>
    <parameter name="starttime"
      location='g/text/[@name='starttime']'
      value="formatDate(act.getStart(), 'dd/mm/yyyy')" />
    ...
  </graphic>
</template>

```



Symbol shapes are defined using SVG

Parameter locations inside the symbol are specified using XPath

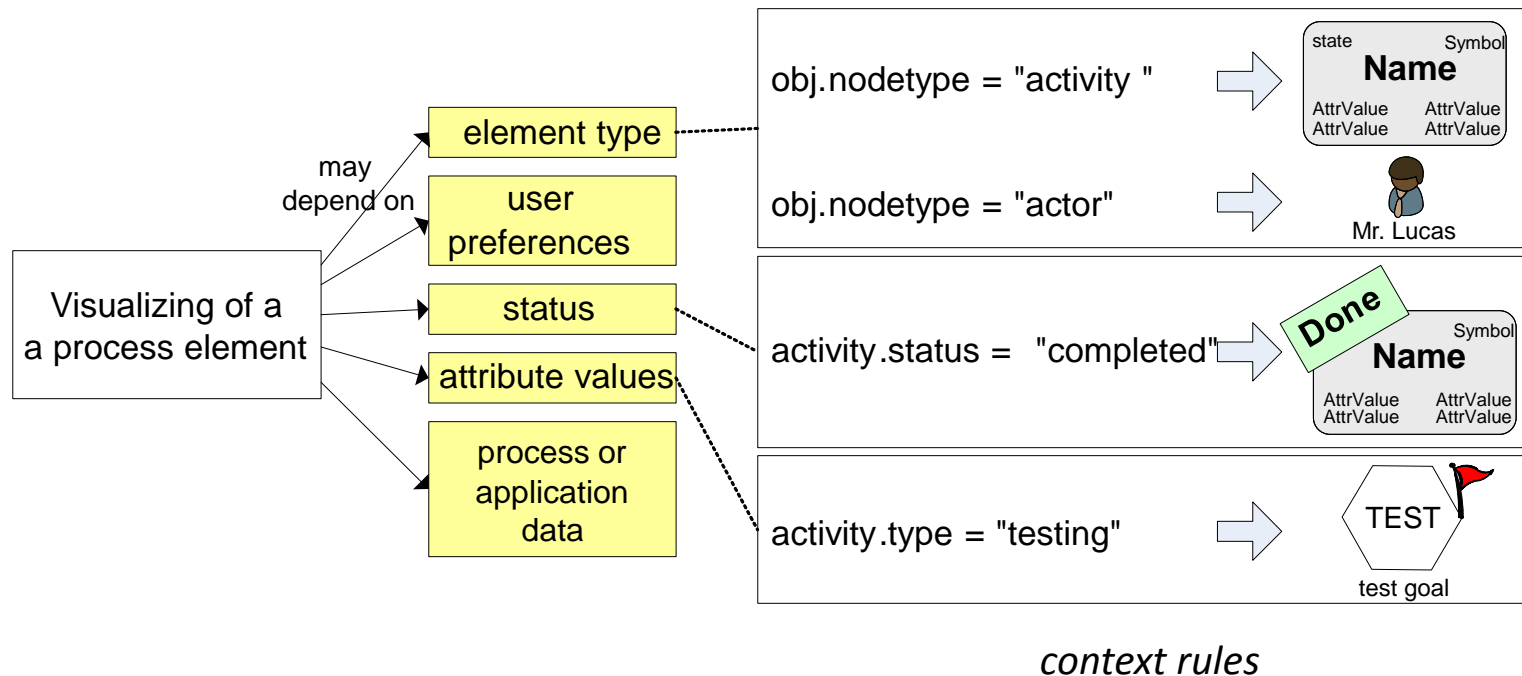
JavaScript can be used for calculating parameter values



Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

Defining the application context of visualization templates



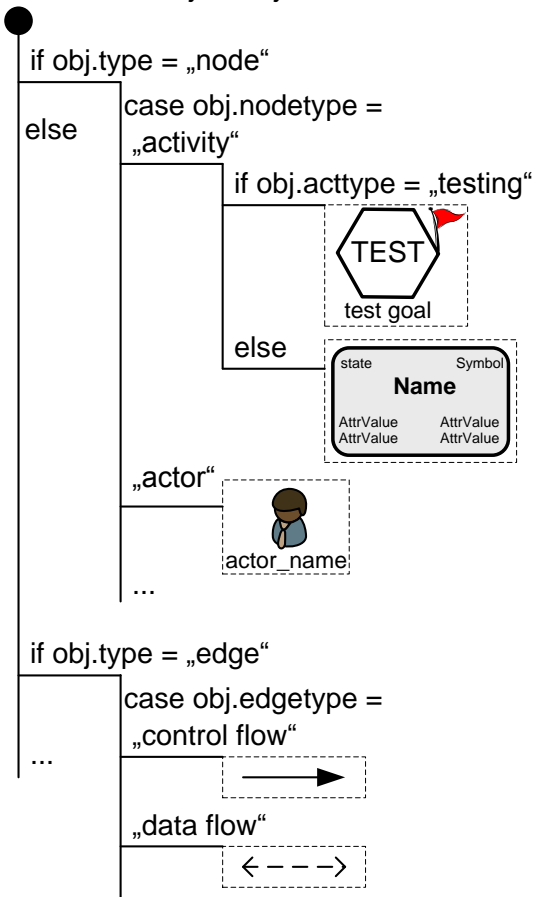


Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

Defining the application context of visualization templates

in: *ProcessObject obj*



```

<if test="self.type=ACTOR">
  <template id="actor">
    <inputs>
      <input name="actor" value="self"/>
    </inputs>
  </template>
</if>
<if test="self.type=ACTIVITY">
  <choose>
    <case test="self.type='testing'">
      <template ref="testing_act">
        <inputs>
          <input name="act" value="self"/>
        </inputs>
      </template>
    </case>
    <otherwise>
      <template ref="default_act">
        <inputs>
          <input name="act" value="self"/>
        </inputs>
      </template>
    </otherwise>
  </choose>
</if>
  
```

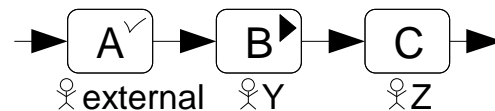


Process Visualization

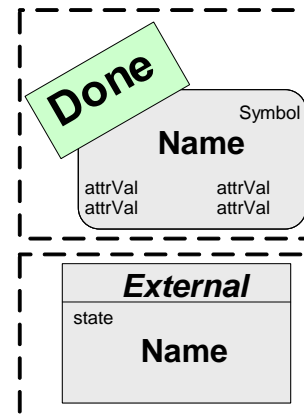
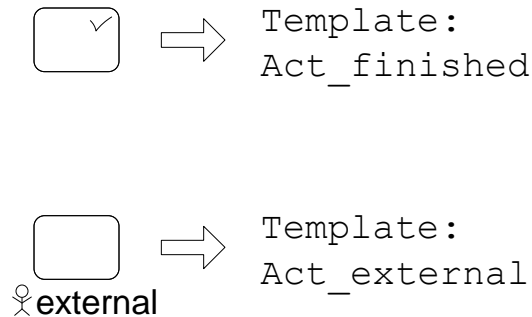
Visual Appearance of a Process Model: The Proviado Approach

Avoiding conflicting context rules

Logical process



Context rules

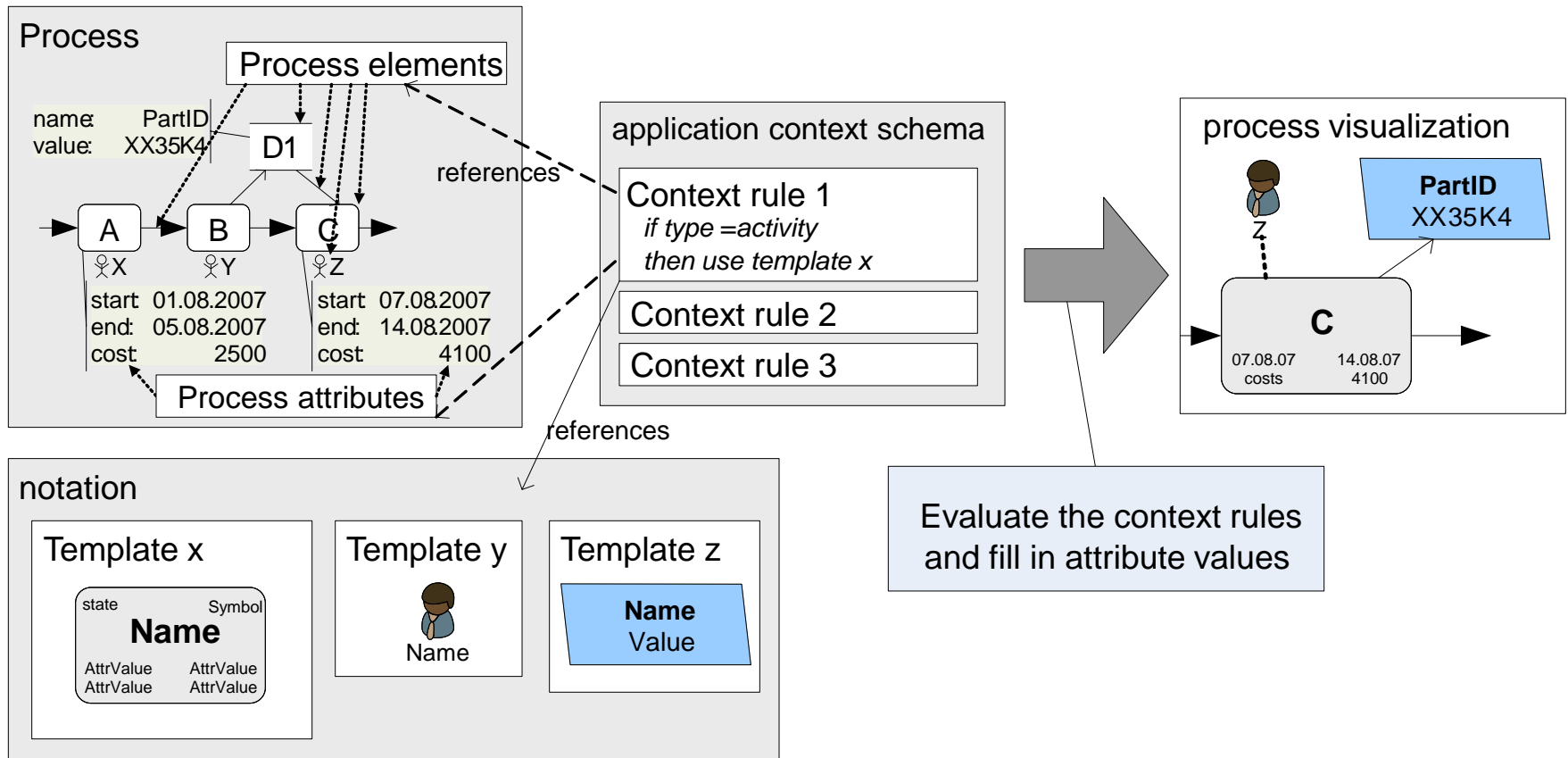




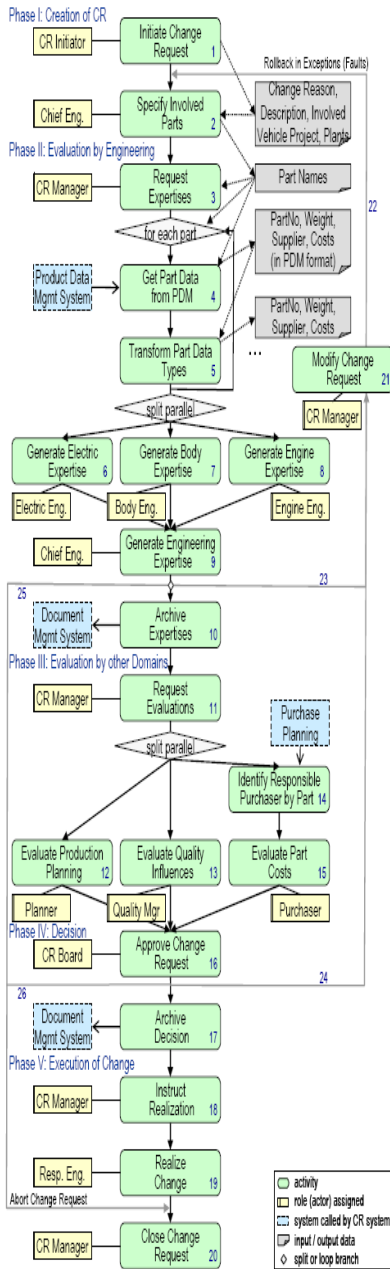
Process Visualization

Visual Appearance of a Process Model: The Proviado Approach

Creating a process visualization



Process Visualization Combining the Dimensions



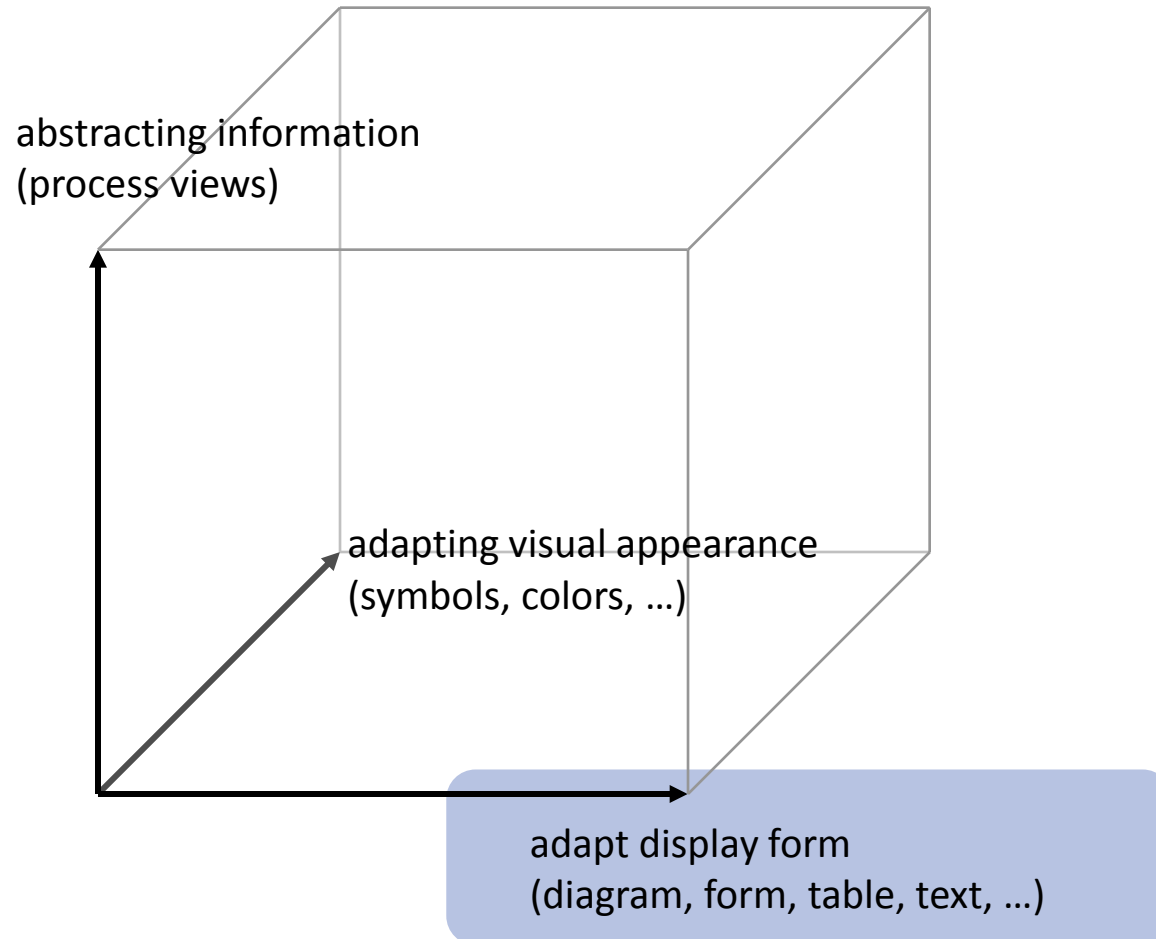
Personalized Visualization

Change Request #123BF17 in Project R123
Description: Increase Readability of Speedometer
Reason: Customer Benefit

Parts Involved in CR:

Number	Name	Owner	Modification required
A1728	Speedometer Dial	Adam Young	yes
A1729	Speedometer Pointer	Adam Young	yes
A0512	Console	Rick Right	yes
E3272	Control Unit Interior	Sue Spears	no

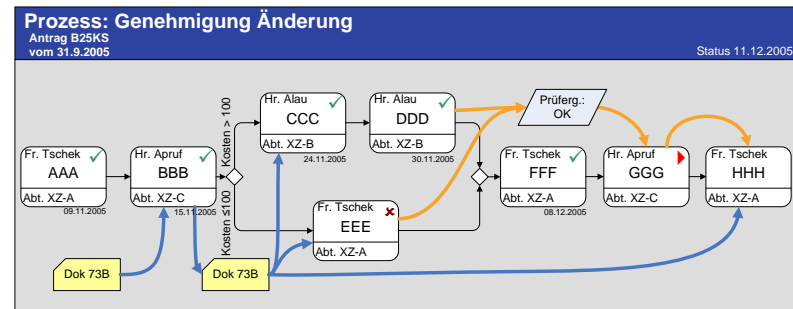
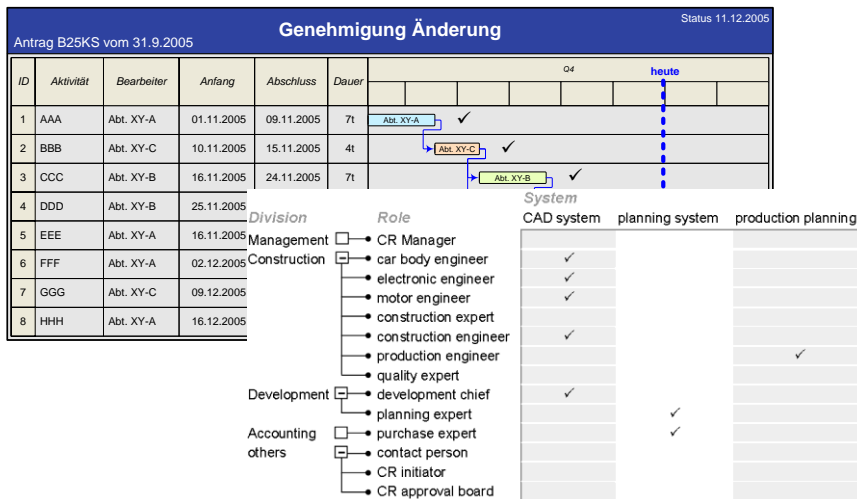
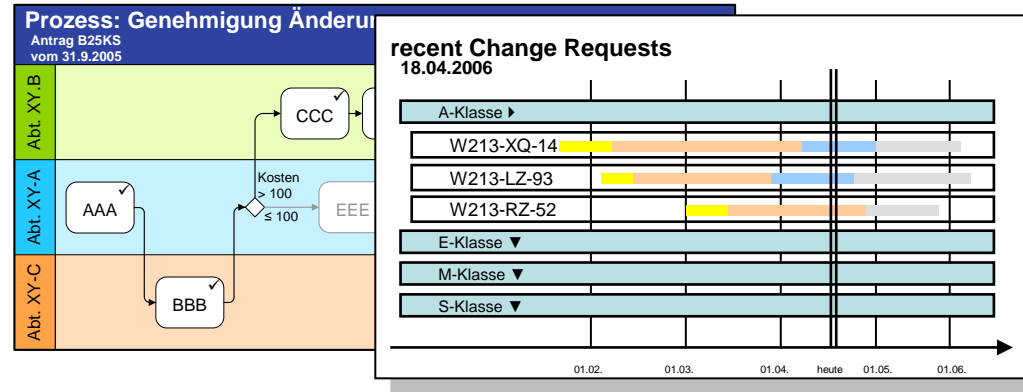
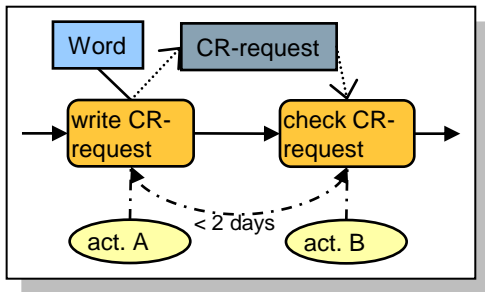
Process Visualization Dimensions





Process Visualization Display Form of a Process Model

Goal: Experiment with other ways of displaying processes



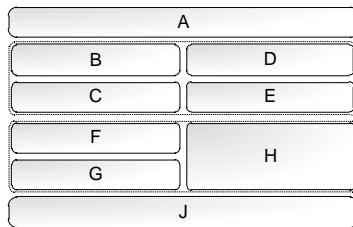
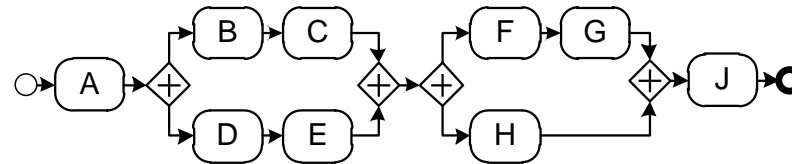
Process Visualization

Display Form of a Process Model

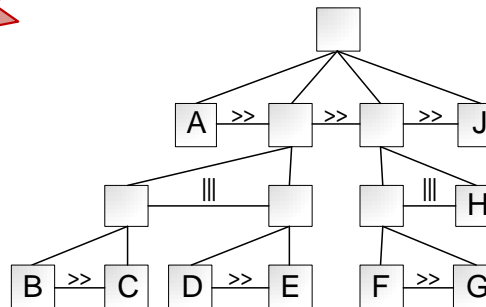


Some concrete work we did in the proView project

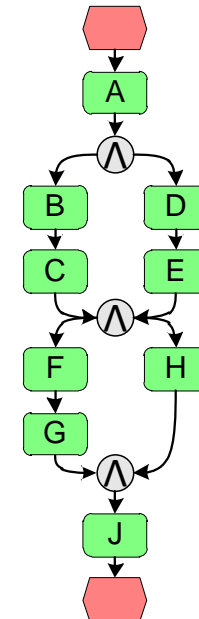
Central Process Model (CPM)



a) Form-based View



b) Tree-based View

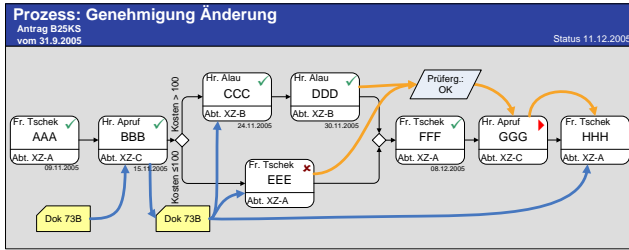


c) EPC-based View



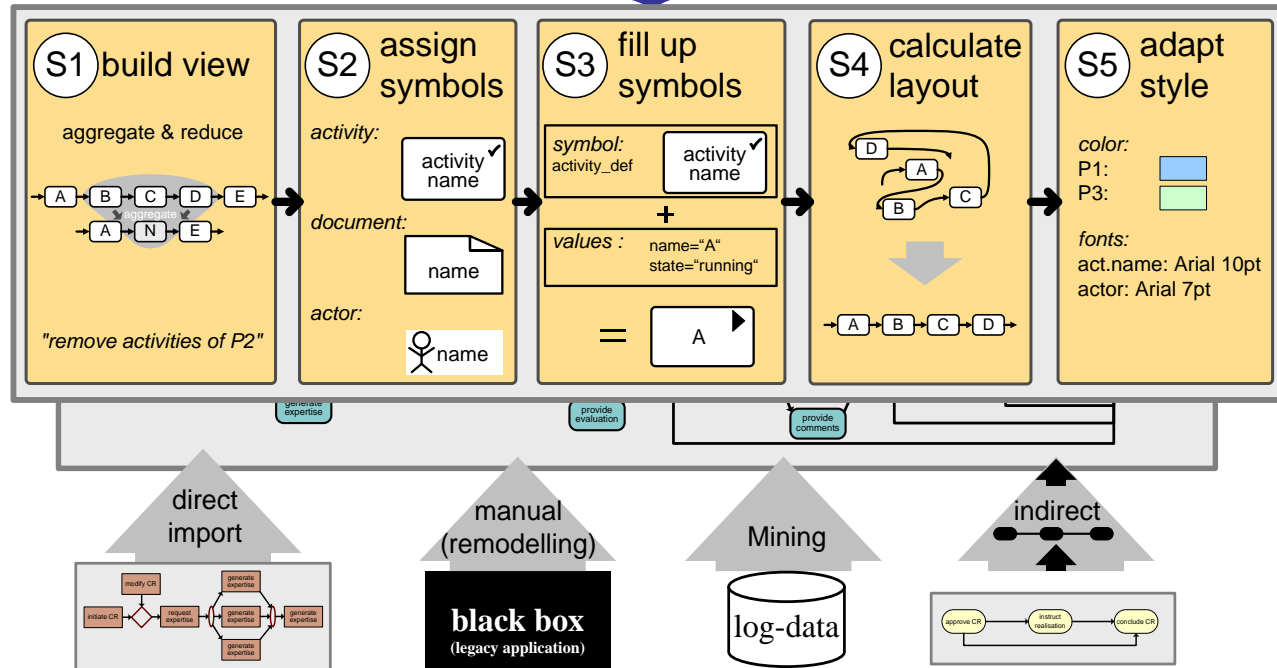
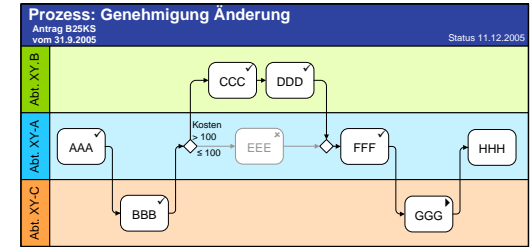
Process Visualization

Summary: What we achieved in Proviado?



Antrag B25KS vom 31.9.2005 **Genehmigung Änderung** Status 11.12.2005

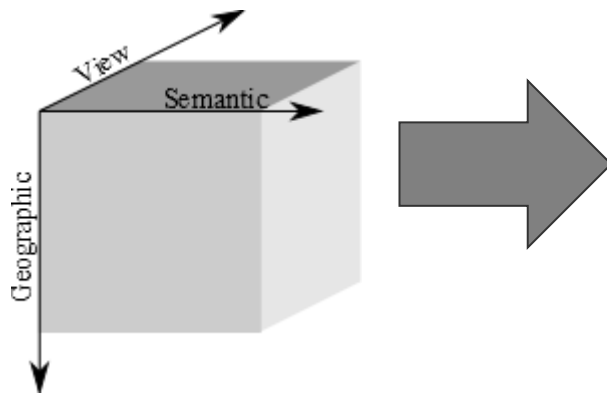
ID	Aktivität	Bearbeiter	Anfang	Abschluss	Dauer	Ort
1	AAA	Abt. XY-A	01.11.2005	09.11.2005	7h	Abt. XY-A
2	BBB	Abt. XY-C	10.11.2005	15.11.2005	4h	Abt. XY-C
3	CCC	Abt. XY-B	16.11.2005	24.11.2005	7h	Abt. XY-B
4	DDD	Abt. XY-B	25.11.2005	30.11.2005	4h	Abt. XY-B
5	EEE	Abt. XY-A	16.11.2005	01.12.2005	12h	Abt. XY-A
6	FFF	Abt. XY-A	02.12.2005	08.12.2005	5h	Abt. XY-A
7	GGG	Abt. XY-C	09.12.2005	15.12.2005	5h	Abt. XY-C
8	HHH	Abt. XY-A	16.12.2005	23.12.2005	6h	Abt. XY-A



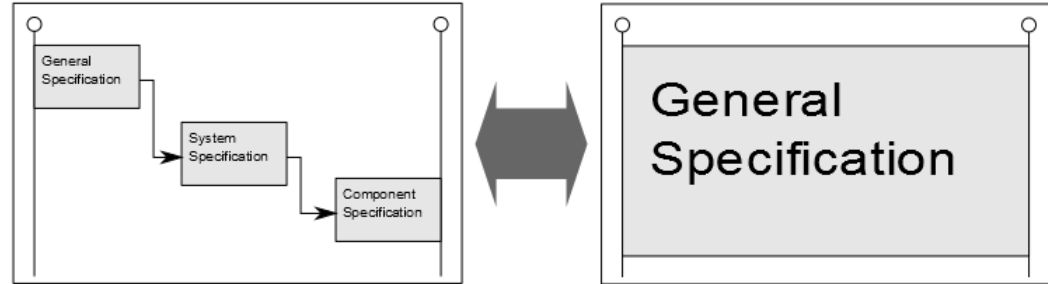


Some topics we are currently working on

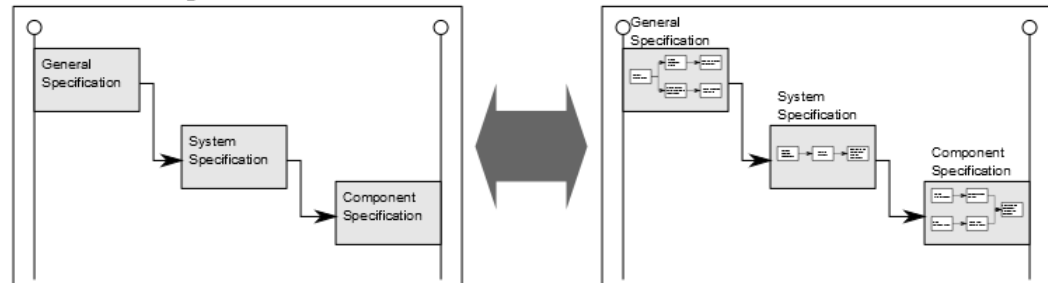
Navigating in Complex Business Processes



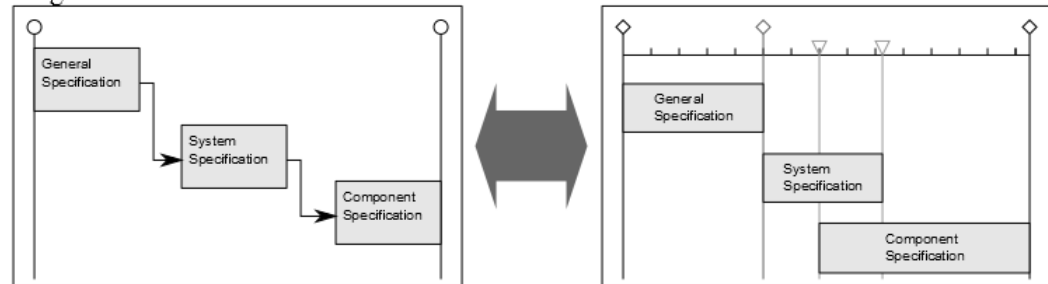
(a) geographic navigation dimension



(b) semantic navigation dimension



(c) view navigation dimension
"logic-based"





Updatable Process Model Abstractions (Process Views)

- Focus of this presentation has been on the personalized visualization of large process models
- **Another fundamental issue:** How to enable domain experts to change and evolve large process models!

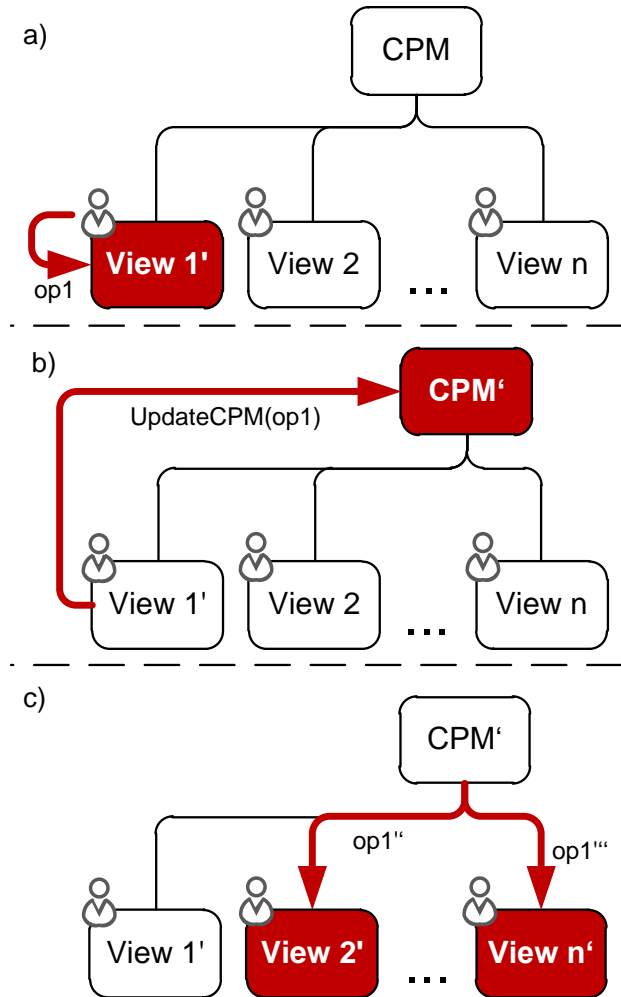
Proviado → proVie **Create** **Update** **Execute** **Appearance**



Updatable Process Model Abstractions (Process Views)



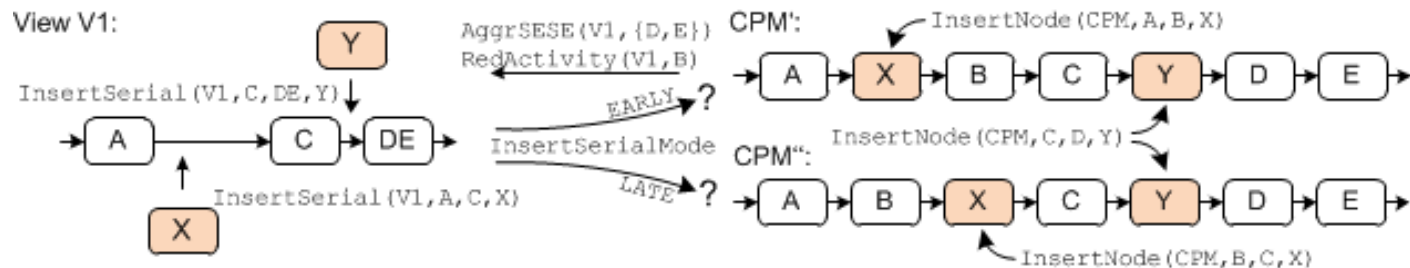
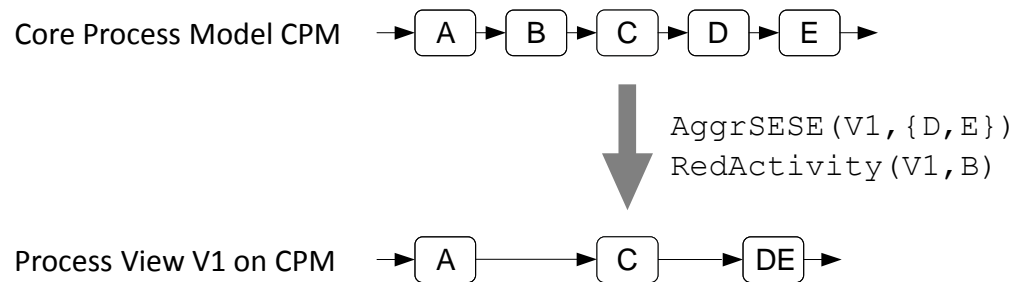
- **Basic Idea:** Using process views not only for visualization purpose, but also as interface for changing the underlying core process model (CPM)
- Updates of a process view then have to be correctly propagated to its CPM as well as all other views on this CPM
- Necessitates a formal foundation





Updatable Process Model Abstractions (Process Views)

proView 



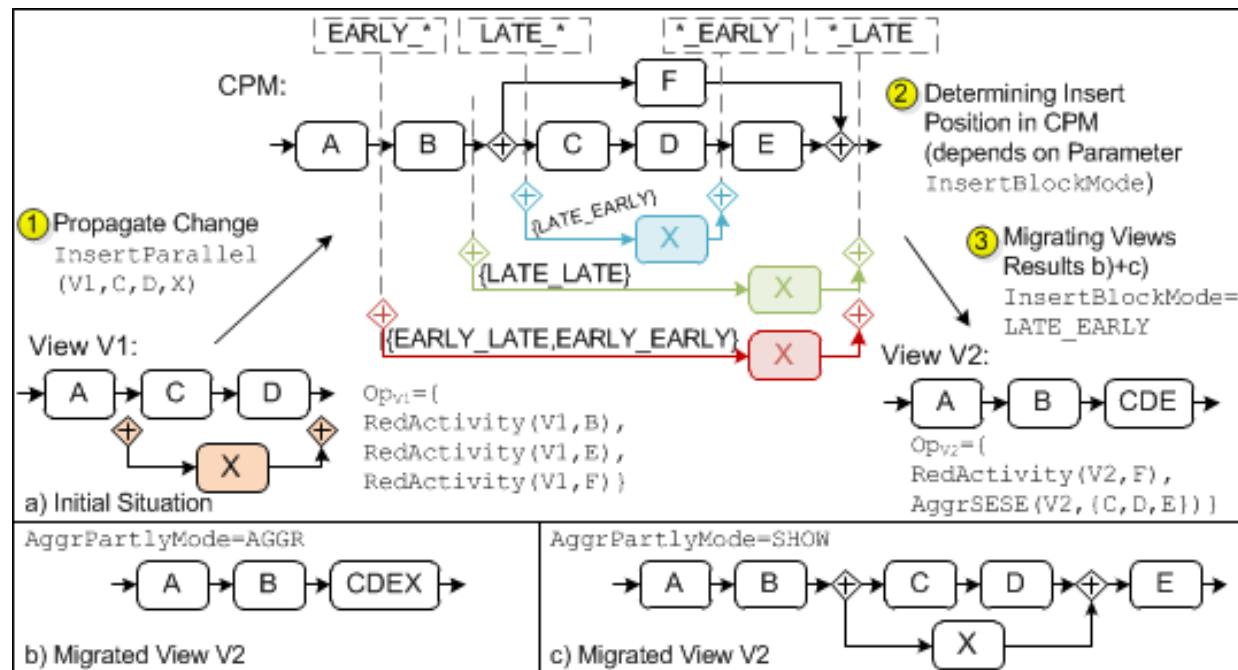
*Ambiguities when propagating
view changes to the CPM*



Updatable Process Model Abstractions (Process Views)



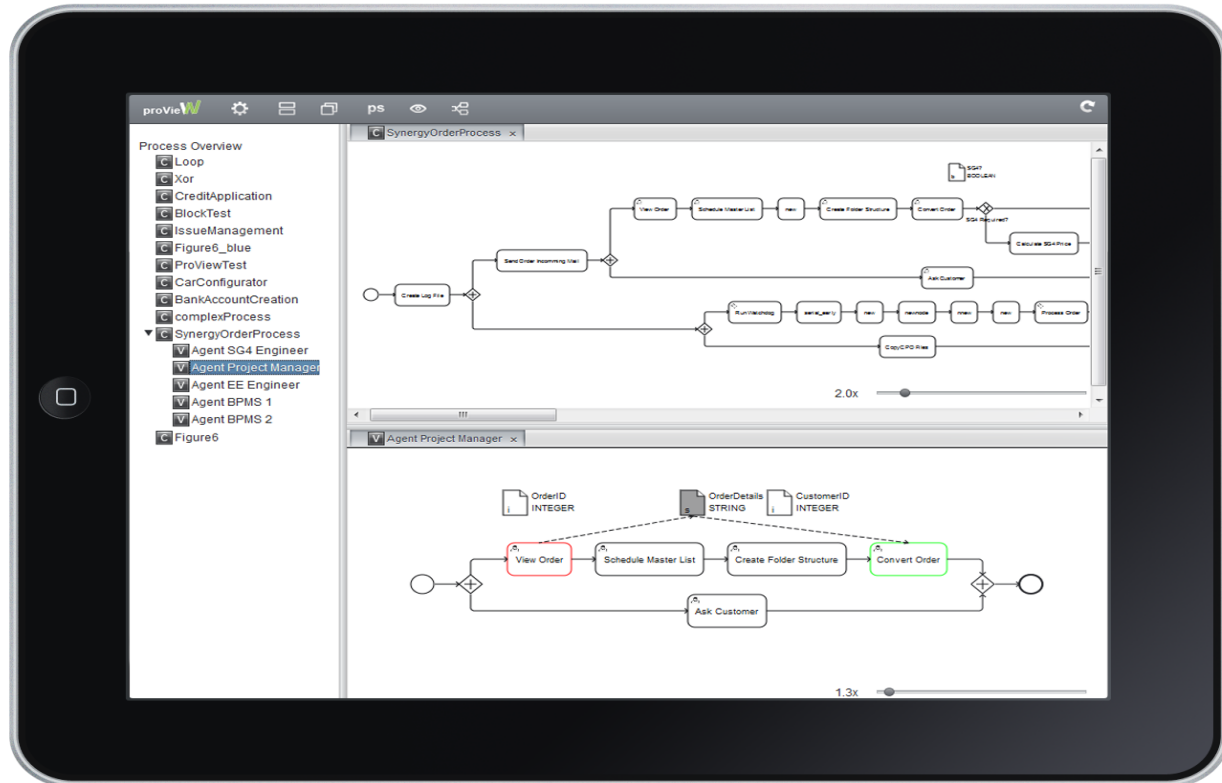
*Updating a CPM and related views
after a view update!*





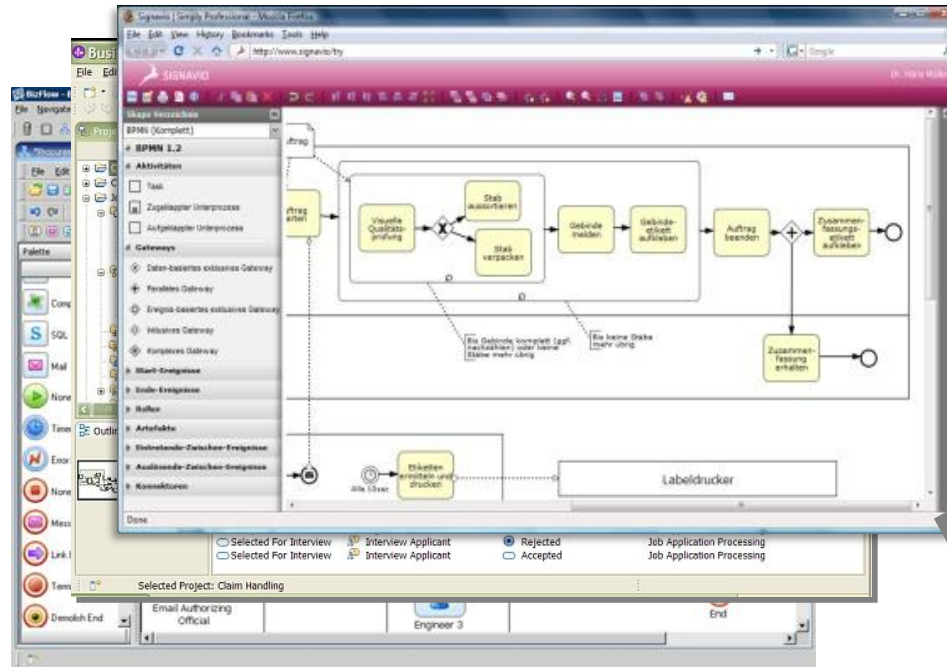
Updatable Process Model Abstractions (Process Views)

Vist the **proView**  DEMO this Tuesday (17:00)





Gesture-based Interaction with Process Models





Gesture-based Interaction with Process Models

Characteristics of Multi-touch Applications



C1

Screen Occlusion



C2

Handling Precision



C3

Fatigue Extremities



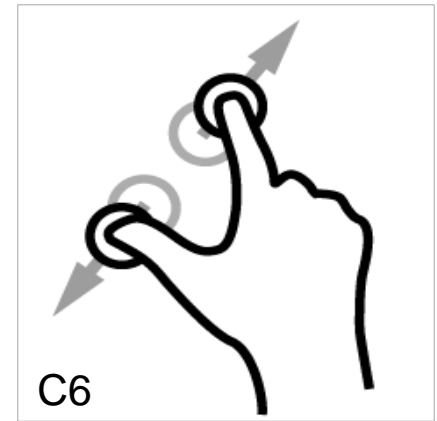
C4

Supported Fingers



C5

Concurrent Users



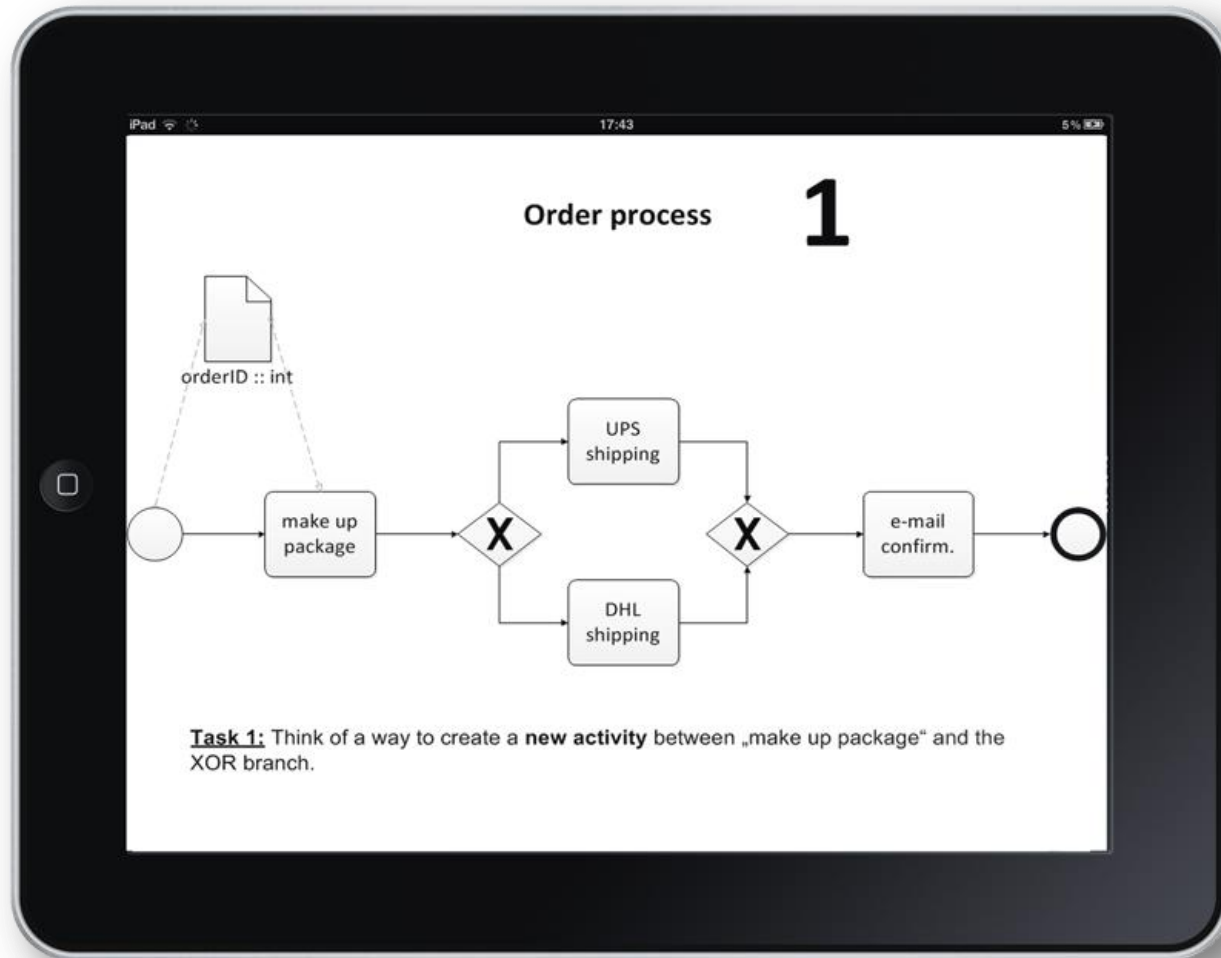
C6

Interaction Concepts



Gesture-based Interaction with Process Models

First Experiments on Core Gesture Sets



Experiment on Multi-touch Modeling – Results

Picture-based Interaction

